

FINANCIAL TIMES

U.S.: Mr Regan's explosive tax reform plan, Page 12

EUROPE'S BUSINESS NEWSPAPER

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Table with exchange rates for various currencies including DM, £, ¥, and others.

NEWS SUMMARY

UK fog crashes kill at least 10
Salen set for crucial meeting

At least 10 people were killed in one of Britain's worst motorway crashes when 22 cars and lorries collided in fog at Godstone, Surrey, south of London.

Rebels call truce
El Salvador's left-wing guerrillas are to call a unilateral truce at Christmas.

U.S. accuses Iran
The White House accused Iran of actions that encouraged the hijackers of a Kuwait airliner who murdered two U.S. officials during a six-day siege at Tehran airport.

Chile bombing
A bomb exploded in the Santiago Stock Exchange, injuring 18 people, three seriously, a government spokesman said.

Death sentence
The captain of a Spanish tanker has been sentenced to death by a Nigerian court on charges of trafficking in oil after he was found guilty of buying fuel from travellers in Nigerian waters at below official market prices.

Basque protest
Workers set up burning barricades on roads around Bilbao during a one-day general strike in the region to protest against government plans to cut jobs in local shipyards.

Nato attack claim
A Belgian Marxist group, the Fighting Communist Cells, claimed responsibility for six explosions which hit Nato fuel pipelines in Belgium.

Cuba-U.S. deal
Cuba and the U.S. are close to agreement on the repatriation of 2,500 Cuban criminals and mental patients who fled to the U.S. in 1980.

East-West appeal
Bonni's Minister for Inter-German Relations appealed to East Berlin for the release to the West of an estimated 70 East Germans camped in the West German embassy in Prague since October.

Briefly...
Norway said it would press for an international trade boycott against South Africa.

Financial Times
We apologise for any typographical errors in this edition resulting from action by the National Graphical Association and Sogat members in the FT reading room in London.

French and UK telecom chiefs row over co-operation

BY GUY DE JONQUIERES IN LONDON
FRENCH and British telecommunications officials clashed yesterday over the prospects for European collaboration.

British money supply surges

BY PHILIP STEPHENS IN LONDON
THE most closely watched measure of Britain's money supply, sterling M3, surged by 2.75 per cent last month, pushing its annual growth rate well above the Conservative Government's target range.

Carbide 'did not know of plant details'

BY PAUL TAYLOR IN INSTITUTE, WEST VIRGINIA, JOHN ELLIOTT IN BHOPAL, INDIA, AND TERRY DODSWORTH IN NEW YORK
UNION CARBIDE, the embattled U.S. chemicals group, said yesterday that it had no direct involvement in the detailed design or construction of the Bhopal plant in India.

British banks to open up clearing system

BY DAVID LASCELLES, BANKING CORRESPONDENT, IN LONDON
BRITAIN'S 10 leading commercial banks have decided to broaden membership and control of the UK payments clearing system.

Spain to fund counter-bid for Carbonell

BY OUR FINANCIAL STAFF
SR CARLOS ROMERO, Spain's Agriculture Minister, has offered financial backing for a consortium to buy Carbonell y Compania de Cerveza, the country's biggest olive oil producer.

Sprinkel sees \$ remaining strong

BY DAVID MARSH IN PARIS
THE U.S. expects no significant weakness in the dollar in spite of prospects that the current account deficit will increase from a record \$100bn to \$20bn next year.

AIR FRANCE CHARLES DE GAULLE TERMINAL 2: PURE STYLE. PERFECT TIMING.

Advertisement for Air France Charles de Gaulle Terminal 2, featuring a pocket watch image and text: 'In a world where time means money, Air France has made business travel a quicker, more enjoyable experience.'

Table with contents for various sections: Europe (2), America (4), Overseas (18), World Trade (4), Britain (10), Agriculture (34), etc.

Table with contents: Romania: new canal off to slow start (2), Latin America: curbs on foreign investment eased (4), Technology: making silicon chips more complex (8), Editorial comment: UK insolvency; property taxes (12), U.S. tax reform: Mr Regan's explosive package (12), New Caledonia: winds of change (13), Lex: UK money supply; Smith & Nephew (14), Sweden: Saleninvest plays out its hand (17), Hong Kong: tax reform leads to HK\$13bn outflow (16), Singapore: Survey (Section IV)

EUROPEAN NEWS

EEC faces test of resolve on milk super-levy issue

BY IVO DAWNAY IN BRUSSELS

THE EUROPEAN Commission faces a major test of its resolve to put ahead with the enforcement of super levy payments for surplus milk output due from member states at the end of this week.

The dilemma facing the Commission, which is responsible for the regulations, centres on whether to accede to yet another call from farm ministers yesterday to postpone the first tranche of payments.

Agreement to the request—the fifth since the production restraint system was agreed last March—would cast further doubt on the Commission's determination to hold member states to the deal.

'March deadline' for enlargement

BY QUENTIN PEEL

FINAL TEXTS for ratification of the enlargement of the European Community to include Spain and Portugal must be ready for approval at the March EEC summit.

to conclude an agreement on cash for integrated Mediterranean Greece to lift its reservation on the entire enlargement process, he told the European Parliament.

Mr Jahn MacGregor, the junior UK Farm Minister, was at pains to emphasise last night that everyone had agreed that there was no intention to undermine the super levy.

Cyprus peace formula near

BY OUR UNITED NATIONS CORRESPONDENT

INTENSE negotiations conducted with Greek-Cypriot and Turkish-Cypriot leaders under the auspices of the United Nations Secretary-General, Mr Javier Perez de Cuellar, appeared last night to have produced a substantial agreement on a formula for ending the sharp differences between them, following the breakdown of the old constitution in 1963 and the fratricidal strife that resulted.

posals last month, but President Spyros Kyprianou asked for more time to consider them.

8 per cent of the land area it controls.

EEC moves to defuse mixed credits dispute

BY CHRISTIAN TYLER, TRADE EDITOR, IN PARIS

OFFICIALS OF the world's leading trading nations were meeting in Paris last night to try to avert a row between the U.S. and Europe over the competitive use of Government aid money to win scarce capital-project business in developing countries.

overall export credit package. Present OECD guidelines require a minimum aid component of only 20 per cent.

U.S. Treasury and Export-Import Bank officials have said that, if the OECD cannot deliver, the Congress will be asked to vote a war chest of between \$500m and \$1bn, so that the U.S. can outbid the rest of the world on behalf of its own contractors.

Romania's new canal off to slow start

BY DAVID BUCHAN, RECENTLY IN CONSTANTA

INTERNATIONAL use of Romania's canal, which is regulated by a series of small lakes. Mr Balan also points out that the canal generates some hydro-electricity.

Significantly, Mr Ceausescu recently emphasised that the canal was meant "above all to cover domestic economic needs."

entre length of the navigable Danube, from Regensburg down to the delta mouth in Romania, is 90.3m tonnes in 1980 to 76.5m tonnes last year.

Labour MEPs attack Hitachi

BY QUENTIN PEEL IN STRASBOURG

BRITISH Labour members of the European Parliament were enraged yesterday over the proposal by Hitachi, the Japanese electronics company, that members of the workforce at its South Wales television factory should take voluntary redundancy at the age of 35.

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By February 1985, the coalition is committed to producing guidelines on the restructuring of the heavily indebted public sector, and to proposals for extinction of public enterprises that are "manifestly unviable."

Swedish ship yard closure will cost 2,300 jobs

BY DAVID BROWN IN STOCKHOLM

IN ONE of Sweden's biggest industrial closures to date, the state-owned Svenska Varv shipbuilder announced yesterday it will close its troubled Uddevalla yard at a cost of about 2,300 jobs.

The shutdown is expected to cost the group up to SKr 400m (€38m) and could soak up most of its 1984 profit.

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SENATE DEFENCE COMMISSION VOICES FEARS French forces 'deprived of funds'

BY DAVID HOUSEGO IN PARIS

FEARS THAT the French armed forces are being deprived of the funds needed to fulfil their military objectives and doubts about the credibility of France's new Rapid Deployment Force — Force d'Action Rapide (FAR) — have surfaced in a report by the Senate's foreign affairs and defence commission.

conceived in 1982 largely to reinforce France's potential to stand by West Germany in the event of a European conflict, is due to become operational in July next year.

wheeled vehicles capable of covering 800 kms without refuelling.

tively," these are "very inadequate" in the face of Russian helicopters which the French would be up against in a conflict.

Shultz begins consultations with Nato allies

BY ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT

MR GEORGE Shultz, U.S. Secretary of State, yesterday began a series of high-level consultations with America's Nato allies in preparation for next week's summit talks in Geneva.

is due to go on to Frankfurt on Saturday for further discussions with Herr Helmut Kohl, the West German Chancellor.

President Ronald Reagan's Administration attached great importance to sounding out the views of its Nato allies before the summit talks in Geneva.

he believed pre-emptive American action against terrorists would be broadly supported by allied countries.

British Gas defends decision on Sleipner

BY DOMINIC LAWSON

THE British Gas Corporation yesterday launched a fierce defence of its controversial decision to buy \$200m of gas from Norway's Sleipner field.

If the Government turned down the Sleipner deal, then British Gas would soon after turn to other sources of import such as Holland, the Soviet Union or even North Africa.

FINANCIAL TIMES EUROPEAN GAS CONFERENCE

Agency believes that the use of gas must be expanded if it is to make a major contribution to reducing dependence on imported oil.

Portugal ruling parties to keep coalition

BY DIANA SMITH IN LISBON

PORTUGAL'S ruling parties, the Socialists and Social Democrats, yesterday signed a 18-month-old coalition, after weeks of difficult negotiation.

Speaking at the FT European Gas Conference in Vienna yesterday, Mr James Alcock, director of petroleum purchasing at British Gas, said the gap between U.K. gas supplies and demand will be 3.5bn cubic ft a day in 1995.

The ability to develop smaller gas fields economically was increasing supply dramatically and creating the opportunity for a widely-based European gas business.

Over the last 20 years gas has become an internationally traded commodity.

Trial for Polish priest's killing to start soon

BY CHRISTOPHER BOBINSKI IN WARSAW

ONE OF the most unusual and controversial trials to be held in Eastern Europe since the end of World War II would start at the end of this month, Mr Jerzy Urban, the Polish Government spokesman, confirmed yesterday.

Mr Peter Gaffney, senior partner of energy consultancy Gaffney Cline, insisted that in the medium- to long-term, prospects for the international gas business remained excellent although it would be a bumpy ride.

At current levels, European gas prices are more than adequate to justify the development of significant additional reserves.

Other speakers included Mr Jean Traversa, director of Distrigaz, the Belgian gas utility.

Russia to help clear Malta port

BY GODFREY GRIMA IN VALLETTA

THE Soviet Union has agreed to help clear Malta's Grand Harbour of sunken British warships and unexploded war ordnance.

Malta's quays are urgently needed to service a huge wheat silo now nearing completion.

Whether the Soviet Union will eventually undertake the entire operation of defusing and sweeping unexploded bombs and raising warships, some of which are still intact, remains to be seen.

At the same time, the island signed a new defence accord with Libya which has promised to defend Malta's neutral status, train Maltese troops and provide arms.

Bulgarian party comes under fire

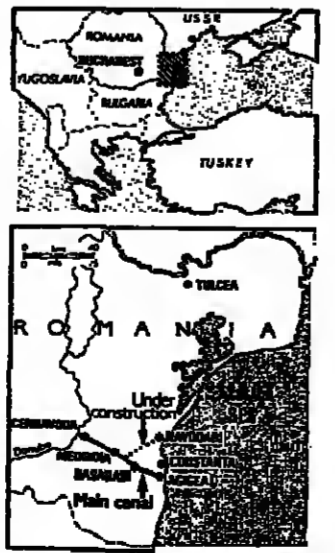
BY LESLIE COLLIT IN BERLIN

A LOCAL Communist party organisation in Bulgaria has been sharply criticised by the main Communist newspaper for stage-managing meetings and "stuffing all genuine discussion."

But all attempts to introduce democratic reform by altering the tight vertical line of authority in the party have failed.

Dr Zvetko Atanasov, a member of the party committee in the town of Trun, wrote to

followed by silence when the time came for discussion.



Map showing the location of the new canal in Romania, connecting the Danube to the Black Sea.

Black Mountains... Philippines... Morocco... supports...

Black labour unrest mounts in S. Africa over sacked workers

By Anthony Robinson in Johannesburg

BLACK trade union efforts to obtain the re-instatement of over 5,500 black workers sacked by the Sasol Synthetic Oil-Fuel Company after the two-day work boycott last month are becoming the focus of rising labour militancy in South Africa.

The 150,000-strong Council of Unions of South Africa (Cusa) yesterday announced its support for a national strike in support of the sacked workers.

The second largest black union, the Federation of South African Trade Unions (Fosatu), with 115,000 members, earlier announced it would soon be releasing a "programme of action" to protest against the sacking of the workers who are mainly members of the Fosatu-affiliated Chemical Workers Industrial Union (CWIU).

Union organisers are contacting trade unions in Europe and the U.S. with the aim of bringing international pressure on Sasol and ensuring that the greater awareness of South African problems in the U.S. and elsewhere also extends to labour issues.

Both Mr Chris Dlamini, the president of Fosatu, and Mr Firoshaw Camay, leader of Cusa,

Syria to buy nuclear power plant from USSR

By Our Middle East Staff

SYRIA confirmed yesterday that it has reached agreement with the Soviet Union for the purchase of a nuclear power plant. Mr Kamel al-Baba, the Syrian Minister responsible for power generation, said in Damascus on his return from the Soviet Union that studies would begin shortly to select one of three possible sites.

The new towns are replacing communes as the basic unit of government and Communist Party administration. They are being developed as centres for new rural-based industries, service trades and private businesses, as well as residential areas.

Peasants remaining in agricultural work are being encouraged to specialise and introduce new technologies to boost productivity, and contract farming areas are being expanded for greater efficiency.

By the middle of this year, China had a total of 5,698 towns—2,900 of them created since January when the Communist Party issued a major document detailing the rural reform plans. The Ministry of Civil Affairs predicted yesterday that there would be nearly 10,000 towns by the end of this month.

Fewer than 2,000 towns existed in China at the time of the 1949 revolution and no towns were created from the late 1950s when Mao declared

Peking speeds communes break-up

By Mark Baker in Peking

MORE THAN 6,000 townships have been created in China this year as the campaign to dismantle Chairman Mao's beloved commune system gathers momentum.

The shift away from the agricultural collectives is central to the Government's staggering objective of moving more than 240m people—about a quarter of China's population—off the land by the turn of the century.

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Fewer than 2,000 towns existed in China at the time of the 1949 revolution and no towns were created from the late 1950s when Mao declared

that "setting up a people's commune is like going to heaven."

production by the year 2000. About 320m Chinese are classified as agricultural workers, but when dependents are considered the redeployment plans are likely to affect a total of between 240m and 320m people on present population figures alone.

Between 1978 and the end of last year, China's industries had absorbed 32m agricultural workers—a tenth of the agricultural workforce—who had been made redundant by the success of agricultural reforms.

The Civil Affairs Ministry said that in Central Anhui Province 270,000 peasants had moved to towns to work in manufacturing and service industries this year.

Sabotage suspected in Taiwan pit disaster

ENGINEERS HAVE been sent down a coal mine in Taiwan to probe the possibility of sabotage in a pit explosion which killed at least 78 miners, Reuter reports from Taipei.

Mining officials said engineers who conducted preliminary investigations at the Haishan Iken mine near Taipei had not ruled out the possibility of sabotage in last Wednesday's explosion and subsequent cave-ins.

A preliminary report by official investigators yesterday said the mine and the local fire department had been warned of an explosion before the disaster.

They quoted several mining experts as saying the blast was probably caused by explosives and not by gas as was earlier suspected.

Mining engineers would be sent down deeper into the pit for further investigation and analysis as rescue work proceeded, they said.

Some 14 kg of dynamite taken down the pit for demolition work had not been accounted for.

Rescue workers yesterday found 28 more bodies in the shattered pit, bringing the death toll to 78, police said. Seventeen people were still trapped 1,400 metres underground, they added.

Hong Kong agreement queried in China

By Colma MacDougall

FO RTHE first time public opinion in parts of China has questioned Peking's draft agreement with Britain over the future of Hong Kong.

An article in the Chinese Press, reprinted in excerpts in the left-wing Hong Kong paper Wen Wei Po, reports that inland provinces have raised four queries as to why and how China negotiated the draft agreement, initiated in September and approved on Wednesday by the British House of Commons.

The questions are: why should China hold talks at all with Britain since Hong Kong is Chinese territory; does not Deng Xiaoping's concept of "one country, two systems," designed to justify Hong Kong's retention of capitalism, not violate China's constitution; will not the draft agreement give Britain a chance to interfere in China's internal affairs and will not the establishment of Hong Kong as a Special Administrative Region in 1997 scheme language experts to draft local laws in Chinese.

The experimental eight-month course is the first step taken by Britain's colonial authorities to prepare the territory for legal reforms ahead of 1997, when mainland China resumes sovereignty over her will then be the Hong Kong special administrative region.

A number of changes in Hong Kong's legal practices will be needed before 1997. Since Britain took colonial control of the territory in 1842, local laws have been based on those of Britain. The territory's court of final appeal is in the UK.

ing the need to maintain Hong Kong's stability and prosperity and stressing China's demand throughout the talks for recognition of its sovereignty.

Nevertheless, it is significant that these questions should be asked, especially in parts of China unlikely to benefit at first hand from Hong Kong's existence as a capitalist centre.

David Dodwell, in Hong Kong, writes: Hong Kong's Legal Department launched a pilot scheme yesterday to train nine Chinese language experts to draft local laws in Chinese.

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Philippines misses IMF deadline

By Peter Montagnon, Euromarkets Correspondent

MONDAY NIGHT'S deadline for banks to reply to the Philippines' request for a \$825m (£771m) credit passed without total subscriptions reaching the critical mass required by the International Monetary Fund.

Manufacturers Hanover, which spearheaded bank credit negotiations with the Philippines, declined yesterday to comment on the subscriptions received, but bankers say they failed to reach the 80 per cent level sought by the IMF as a precondition for approving the \$815m credit to the Government of President Ferdinand Marcos.

But they stressed that a failure to meet the first deadline does not mean that the loan request, and the IMF itself, was still planning yesterday to discuss the Philippines' loan application at its board meeting on Friday.

The Philippines had given banks only 10 days to reply to the loan request, and this may not have been long enough for some to obtain the required internal approvals.

Some banks have, however, criticised the Philippines' rescheduled package which the loan is due to accompany for being unspecific on the treatment of private sector debt. This issue is still being discussed between the Philippines and top commercial bank creditors.

The IMF traditionally insists on confirmation that bank loans are available before approving an economic adjustment programme for a debtor country because it fears that without adequate financial support the programme itself could fail.

But the Philippines is working to a very tight schedule as it is counting on IMF approval for its programme in time to start negotiations next week with the so-called Paris Club of creditor governments on the rescheduling of a further \$1.1bn in official debt.

Australian Cabinet reshaped

By Lachlan Drummond in Sydney

TWELVE of Australia's 27 ministerial positions have been stopped or reshaped to form the second Labor administration of Mr Bob Hawke. The overall number and the faces remain unchanged, however.

The Cabinet has been expanded from 15 to 17 with both left and right-wing ministers added to the inner council. The moves follow the first meeting of the parliamentary Labor Party since the December 1 election, which returned Labor with a surprisingly slim 14-16 seat majority, in the expanded 143-seat House of Representatives.

The most senior change announced by Prime Minister Hawke, was that of Deputy Prime Minister Lionel Bowen who relinquished the Trade portfolio to become Attorney General, replacing Senator Garath Evans who has been appointed Minister for Resources and Energy.

Mr Bowen's protectionist views have not sat happily at the Trade Ministry against the more free market tendencies of the Hawke Government most often espoused through Mr Paul Keating who remains Treasurer.

Mr John Dawkins, the former Finance Minister, is moving to the Trade Ministry.

Mr Gordon Scholes has been dropped as Defence Minister to the junior post of Territory Minister. Mr Kim Beazley, the former Aviation Minister, takes up an expanded defence portfolio.

The other Cabinet newcomer, the left's Mr Brian Howe, has taken the Social Security part of the portfolio of Senator Don Grimes with the senator retaining the community service section of the newly split brief.

Mr Bill Hayden, the former party leader, retains his post as Foreign Minister. The Prime Minister has taken on additional responsibilities by assuming the youth affairs brief.

Moroccan central bank supports debt package

By Francis Ghiles

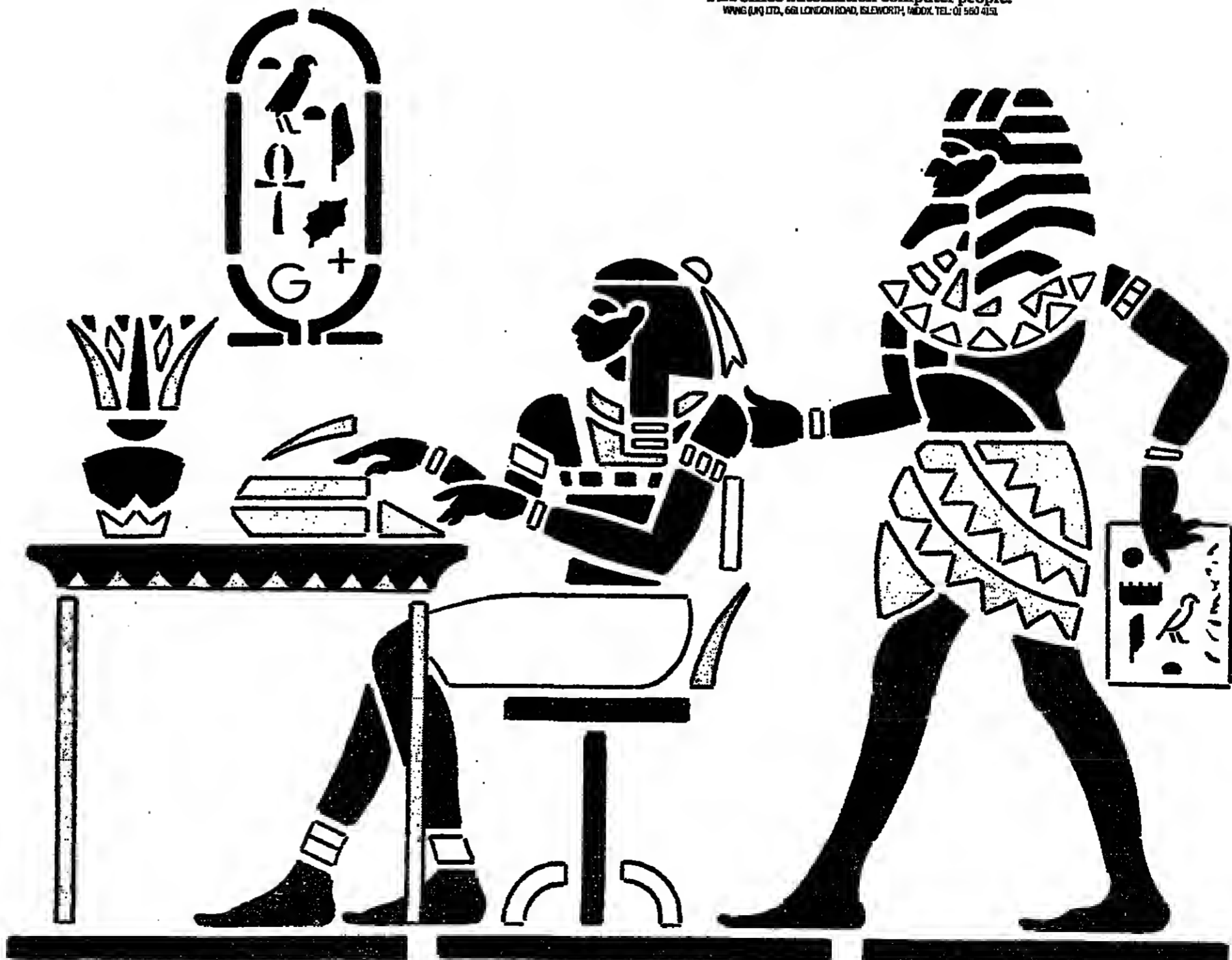
FIFTEEN months after Morocco launched efforts to reschedule about \$530m in medium and long-term debt owed to commercial banks between September 1983 and December 1984, agreement has been reached between the authorities in Rabat and the Kingdom's foreign creditors about the role of Morocco's central bank.

The financial terms of the settlement were agreed last spring and provide for an eight-year rescheduling of all the debt falling due in the final four months of last year and 90 per cent of the debt falling due in 1984. Repayments are due to begin after a grace period of three years and the borrower will pay an interest rate margin of 1½ per cent over London Eurodollar rates.

However, Morocco refused to provide a formal central bank guarantee, pointing out that the charter of the Banque du Maroc neither allows that institution to borrow abroad nor indeed guarantee foreign loans.

The compromise solution is that the central bank will sign a "foreign exchange availability letter" which gives an undertaking to the banks that the Banque du Maroc will strive to make available sufficient funds needed for the refinancing.

The agreement is expected to be signed early next year after which both parties will get down



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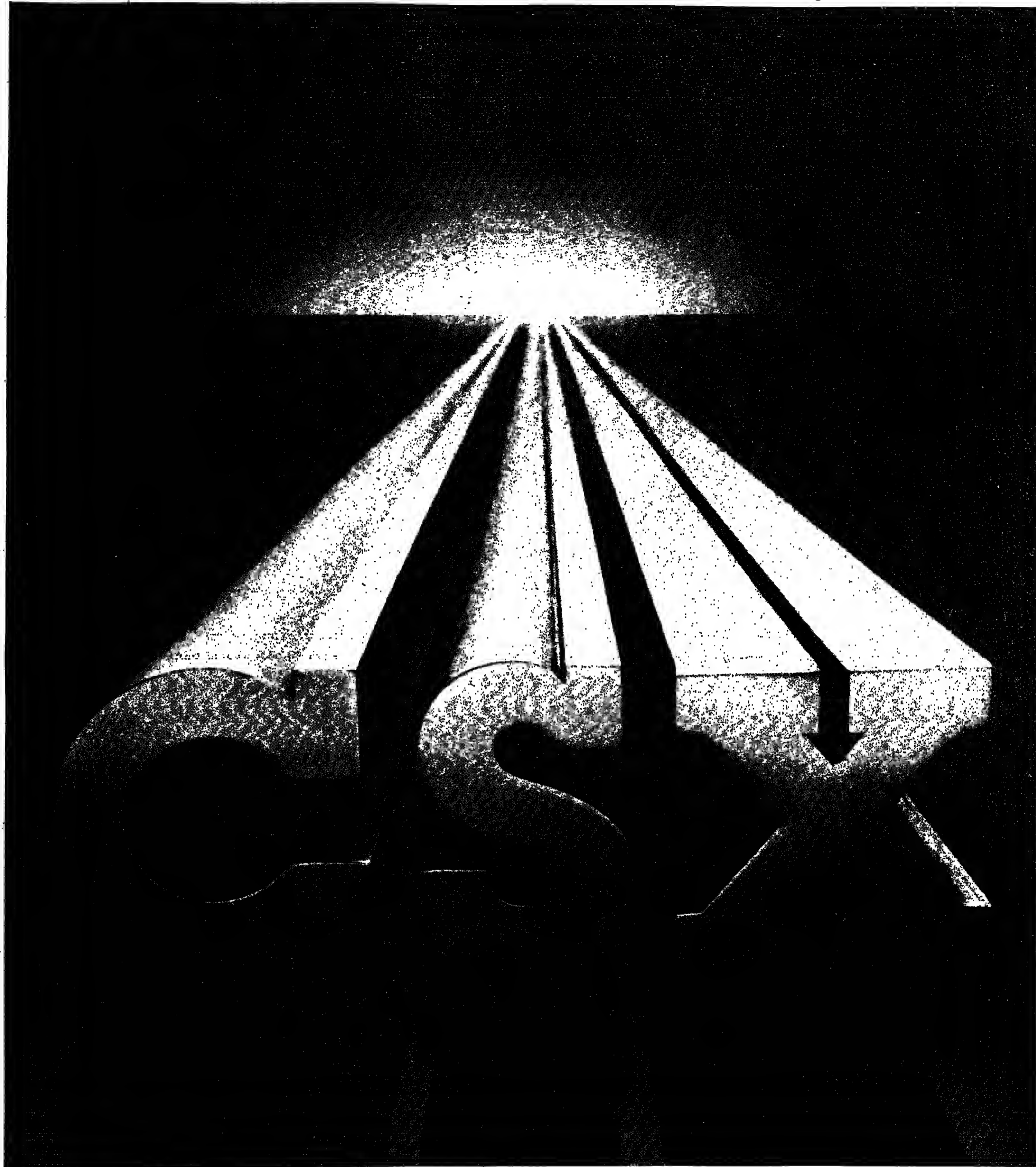
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HEWLETT PACKARD

MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

IS THERE a way that companies which traditionally have competed strongly for markets can share the burgeoning costs of research without jeopardising their competitive position? GEC believes that there is. Moreover, it has evidence to back its confidence, culled from Europe's first big industrial collaboration in pre-competitive research.

"We've got the 'company chemistry' going between companies with no history of talking to each other," says Dr Derek Roberts, GEC's technical director.

Pre-competitive research was invented in Japan but is spreading to the U.S. and Europe. To take one example—two deep-rooted and modern manufacturing processes in the basic sciences, research into one vital technique may mean exploring several expensive routes. But if companies can be persuaded to share such scientific studies, and pool findings, they might save money—millions of pounds—and yet remain free to choose what to use from the pool.

At the EEC, Viscount Eirene Davignon persuaded 12 large European companies to support an experiment in pre-competitive research for information technology. Aply, it was named ESPRIT—the European Strategic Programme of Research in Information Technology. The EEC offered to match, pound for pound, money committed by the 12 to ESPRIT.

The 12 founding members—the ESPRIT industrial group, as they call themselves—are GEC, ICL and Plessey (UK), Siemens, AEG and Nixdorf (W. Germany), Thomson-CSF CGE, and Bull (France), STET and Olivetti (Italy), and Philips (the Netherlands). They work through a round table of chief executives for broad policy, and an eight-man steering committee of research chiefs which established the shape and size of the programme. But other companies have joined in, and even have leadership of projects. The 12 new account for less than half the programme.

Because ESPRIT is an experiment in stiffening Europe's industrial sinews, it embarked initially on a pilot programme of 36 projects. In addition, one project was designed to serve ESPRIT itself, by developing an information exchange network for rapid communication between the collaborators.

Altogether, about 200 ECU were committed jointly by the EEC and industry to the pilot projects, out of 15bn ECU (about £1.33bn) total envisaged for a five-year ESPRIT programme. The work is divided between the laboratories of collaborators. English is the working tongue.

GEC elected to participate in eight of the pilot projects,



GEC's Derek Roberts: enthusiast for collaborative research

A shared approach to scientific study

David Fishlock reports on pre-competitive research in Europe

including the information exchange network, which is based upon a GEC proposal.

The pilot projects are now being evaluated for inclusion in the main ESPRIT programme. David Speake, formerly Marconi's technical director and now GEC's main link with ESPRIT, says one thing it has demonstrated already is the value of starting with a reasonably precise plan.

The ESPRIT plan consists of six areas of technology, of which three are "enabling technologies," two are applications or "demonstrator" projects, and one is infrastructure for ESPRIT. The six are set out as a matrix together with the total allocation of funds to each area.

Speake believes that about 80 per cent of the pilot projects set up through this plan will survive current scrutiny to continue as part of the main ESPRIT programme. All but one in which GEC has participated look like surviving.

The one that went awry had eight participating companies under the leadership of CIT-Alcatel, and aimed to define design rules for computer integrated manufacture.

"Ill-conceived," is how Darryl Hooper, who manages GEC's

central research, sees this project. Everyone wanted to participate in it, but no one thought very deeply about how to do it, he says.

It failed, says Hooper, because there were too many collaborators, not enough effort by any one of them, and too little cash for the magnitude of the problem.

Nevertheless, he believes ESPRIT learned a valuable lesson—that it can be easier to stop collaborative research than one's own research. Stopping research is one of the most difficult problems of research management. But Darryl Hooper contends that the psychological and emotional problems involved may be more easily handled in a peer group. This project simply stopped itself.

But the main aim of pre-competitive research is to achieve something like a three-to-one gearing of effort by pursuing separate options and pooling experience. Against this theoretical gain must be set the inevitable disruption of any one participant's own research programme because of time-consuming communications.

GEC says it is particularly pleased with the way ESPRIT is fostering its "company

chemistry" with Thomson-CSF. They are partners, along with CSELT (project leader), AEG and Plessey, in a collaboration in advanced techniques for communicating with computers.

The project splits cleanly in two, however. GEC and Thomson collaborate on speech analysis. Currently, GEC and Thomson see speech communication for different applications—GEC for robotic inspection and Thomson for medical scanning. But Hooper sees it as an "enabling technology," potentially applicable to a wide range of projects.

"The main task of the pilot phase was to see whether you can work together," says Geoff Bown, head of a GEC-led project in computer-aided design of silicon chips with up to a million transistors. Bown says the bureaucrats in Brussels underestimate the importance of this aspect in their eagerness to persuade their political paymasters ESPRIT really is working.

Bown—whose partners are AEG, Bull and Plessey—believes three or four partners will fail to take proper advantage of Europe's shortage of skills.

As he sees it, it will be essential to exchange staff between laboratories in order to get the best collaboration (GEC and Thomson plan to exchange researchers next year). As a collaboration the research will be slower and more costly because of the extra man-hours—perhaps 25-30 per cent—involved in making the collaboration work.

GEC proposed the longest-running ESPRIT project—new entering its third year—to develop an information exchange system for ESPRIT itself. Although the programme is funded for only five years, enthusiasts for ESPRIT see it in business for a decade at least. Bull heads this project administratively, but GEC has technical leadership—"to spread the management load."

According to Richard Bittlestone, project leader, it will put ESPRIT researchers online next year. When the programme peaks in 1986 about 1,500 researchers will be interconnected by computer and electronic mail.

As Darryl Hooper sees it, partners in ESPRIT projects are playing a dual role. Not only are they developing advanced techniques, they are also auditing each other's progress. He believes that this self-auditing of industry's research may prove more critical than the auditing done by government laboratories in the past, and more satisfactory than criticism from "outsiders."

His boss, Derek Roberts, says that no matter how enthusiastic Brussels was being about pouring funds into ESPRIT, had the pilot projects failed to establish the right "company chemistry," there would have been much less eagerness to sell the main projects started.

In fact, inter-company attitudes are extremely encouraging—a very open attitude very quickly emerged on the pilot projects. In pressing ahead quickly with pilot projects, ESPRIT was "smarter than Alvey," Derek Roberts says.

The Alvey programme, Britain's response to the Japanese quest for a "thinking computer," is only just starting its first research. The plan is to link it into the ESPRIT information exchange net.

Roberts, who was in at the birth of both programmes, says there is still an unresolved problem with the ESSOM Alvey programme, of the role of universities. He has no doubt that it is the job of university partners in Alvey to help industry, and not vice versa.

Viscount Davignon, in setting up ESPRIT, made sure that industry was at the centre. "The Alvey people have to be reminded that it is an industry programme," says Roberts.

Designs for the real world

CHRISTOPHER LORENZ

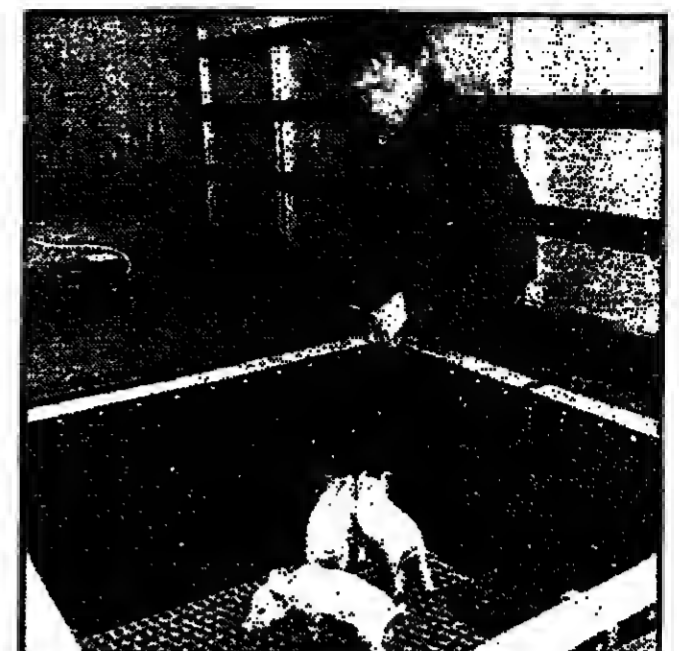
BRITAIN'S budding designers seem at last to have realised that their work must be commercially viable to have an impact.

After several years of being flooded with socially useful products for the old and disabled—hardly any of which, sadly, have gone into production—the judges of the 1984 Design Council Schools Design Prizes found that this year's entries included an unprecedented number of hard-nosed projects.

The dozen winners, announced yesterday, fully reflect the change. For example Alec Milligan's orphanage for piglets, and Matthew Leach's solar-powered fridge for vaccines, combine social value with perceived market potential.

This year's competition attracted a record crop of 305 entries. More significant, for the light it sheds on the rapid growth of design and technology teaching in Britain's schools, is the fact that the entries came from 154 schools, compared with 135 last year and only 95 in 1982.

Equally illuminating to the fact that several of the prize-winners are studying at well-known independent schools; the wishes of Sir Keith Joseph, the Education Secretary, to have design taught



Alec Milligan with his orphanage for piglets. An expert in the breeding and feeding of pigs, thanks to his grandfather's farm, he knows how difficult it can be to hand-rear piglets rejected by their mothers (sows can seldom manage to feed a litter of more than ten). His cheap low-tech orphanage provides a hygienic environment, complete with carefully controlled temperature. If piglets are too hot, he says they suffer from heatstroke; if they are too cold, "they can shiver to death."

right across the social spectrum, seem gradually to be becoming reality.

The design competition, now in its eighth year, is sponsored by a major industrial company for three years at a time. Before Thorn EMI (for which 1984 was the last year of sponsorship), it was backed by GEC and Rolls-Royce. A sponsor for 1985-87 has yet to be found.

Commenting on the range of entries and winners, the chairman of the judging panel, Dr Robert Smith, who is director of Kingston Polytechnic, said that "things are beginning to move. Many schools are picking up the

message that design is to do with industry. Five years ago they weren't nearly as aware."

The 1984 winners also include: an optical fibre alarm system for bicycles, a pair of trousers that convert into a skirt; a stylish chair shaped like a cloud; a stability warning device for tractors; an arrow flight analyser; an architectural project for a leisure centre; a portfolio of fashion designs; a nappy-changing table and a horizontal hand saw.

The winning designs will be on show at London's Design Centre during March.

BUSINESS PROBLEMS

BY OUR LEGAL STAFF

Lengthy wind-up

Some 40 years ago, to help a friend, start up a new business, I invested in some of the shares. The man died three years ago, and the business was sold, but the winding up of the limited liability company has not yet been completed. The assets of the company do not exceed £25,000. Each time I write to the solicitor who is

responsible for the winding-up, I am told that the matter is still in the hands of the accountants but should be finalised shortly. Last year they were confident that it should be completed by the end of the year but this did not happen. The matter still drags on with no apparent end in view.

Should not an annual report be prepared and distributed to the shareholders so long as the company continues to exist even though it is no longer trading? What are the questions that should

be asked to ensure that the matter is being dealt with in the most expeditious manner?

A directors' annual report would not be prepared, but the liquidator must file and circulate accounts annually in a voluntary winding-up and every six months in a compulsory winding-up. We suggest that you communicate with the liquidator direct.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.



How to actually enjoy February.

Of course, February can be fun if you like to ski. And you don't have to come to Spain for that. But what if you like to ski, and to play golf, and to sail, and you want to enjoy them all in the same holiday? You have to come to Spain for that. The weather's mild and sunny, and our many world-class golf courses welcome tourists. You can play holes and keep your game alive until Spring weather comes to the north.

The next day, an hour and a half's easy drive away, you can forget your bad strokes while enjoying great

slopes in the mountains near fabled Granada. Sailing? Of course. And sunning, strolling, shopping and sight-seeing. It's all here in Spain. One thing not to expect is peace and quiet. February is Carnival month, and in Spain that means fiestas and dancing everywhere, with colorful

costumes, parades and parties where you will be part of the fun. So put your dark, short February days behind you. Come to where the days are longer, the sun shines brighter and the music never stops.

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TECHNOLOGY

EDITED BY ALAN CANE

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AIRBORNE MEASUREMENT METHODS

How to tune a helicopter

BY ALAN CANE

CONVENTIONAL air sickness is bad enough but "helicopter sickness" is awful. It is those with vulnerable stomachs when they fly in a helicopter which is "out of tune"—in other words, vibrating brutally because of out-of-balance forces in its rotating machinery. But if out of tune helicopters cause their passengers stomach ache, their operators feel the pain elsewhere as they see their profits eaten up all too readily by grounded machines.

Mr David Bloxham, managing director of a company offering a novel solution to the problem observes: "One of the most fundamental aspects of running a helicopter fleet is aircraft availability. Grounded aircraft are a big

headache and an extremely expensive one. Where there is a military threat, availability becomes absolutely vital."

What Mr Bloxham and his company, HeliTune MCT, are selling will not prevent helicopters slipping out of tune, but it is reckoned to make the job of restoring them to health quicker and easier—even for the comparatively unskilled.

HeliTune's device is called the Rotoruner; among its customers are the RAF, Sikorsky and Westland Helicopters.

The Rotoruner makes possible the analysis of every kind of vibration in the helicopter together with rotor tracking and balancing. What is more it can all be done while the helicopter is in flight by almost anybody, HeliTune claims: "There is no need to engage specialist engineers or commit existing hangar crews to expensive familiarisation, training and refresher courses."

The device is basically a very intelligent spectrum analyser, taking data from conventional accelerometers to indicate the vibrational characteristics of the aircraft in flight generated by the main rotor, the tail rotor, the engine, shafts and so on.

The most novel part of the equipment is a line scan camera which is hand-held and used in the cockpit of the helicopter in flight to track the rotor blades—that is, ensure they are all travelling along the same path.

Hand-held? What about points of reference? "That is part of the magic," says Mr Allan Clearwaters, HeliTune technical director, giving away only that the device is measuring the difference in height between one blade and the next.

The techniques can also be applied, HeliTune says, to turbines, ships, engines, propellers, diesel trains, fans, plant and machinery.

THE RACE TO WAFER-SCALE INTEGRATION

Big memories at Sinclair's Metalab

BY PETER MARSH

ONE OF the first commercial products from Sinclair Research's new laboratory in Cambridge is likely to be a solid-state version of the Winchester disk stores used in large computers, according to Sir Clive Sinclair, chairman of the company.

The device would be based on wafer-scale integration, a technique in which memory circuits are packed economically in large slices of silicon. Wafer-scale integration is one of several technologies under development at Sinclair's Metalab, which employs about 50 people, nearly half the total staff of the company.

Sir Clive says he hopes to sell the new memory store next year. The device could be used in the computers sold by Sinclair Research—or could plug into those produced by other companies.



Can Sir Clive, right, succeed where Gene Amdahl, left, shown holding the prototype of his ill-fated chip, failed?

In wafer-scale integration, circuits are created on a slice of semiconductor in much the same way as in conventional integrated-circuit production. The positions of the circuits are defined in a printing technique and then particular atoms are deposited to alter the electrical properties of the semiconductor.

In established processes, a circular wafer of silicon treated in this fashion is cut up to produce several hundred small "chips" a few millimetres square that are mounted on plastic to form the finished component.

In wafer-scale integration, the cutting stage is abandoned. Instead, then circuits are left in position on the wafer—which then forms part of the memory or processing architecture of a computer or some other items of electronic hardware.

The advantage is that, if the wafers are properly designed and manufactured, the electronics engineer has in one component a vast amount of computer power. This can then be slotted into place in a finished system, which could be anything from a memory store to a satellite terminal.

But to design such wafers is a formidable task. Electronics engineers would have to create electrical connections between the myriad of individual circuits on the wafer. They would also have to build in redundant circuits so that if one fails a back-up can take over.

Wafer-scale integration also puts strains on process engineers. In conventional

manufacturing of semiconductors, up to 50 per cent of individual chips are thrown away after testing has shown they are faulty.

With the newer process, a company would need to be confident that a much higher proportion of the wafers that it is turning out will work. To

jection anything greater than a few per cent would threaten the economics of the process.

Several electronics companies around the world have examined wafer-scale integration. So far the technology has failed to leave the research stage to form a part of a commercial process.

The main job of the Metalab team is to produce what Sir Clive calls a "metacomputer"—a machine that works according to principles of artificial intelligence so that it has rudimentary reasoning powers. Sir Clive hopes to create such a computer by the early 1990s.

It could form part of consumer products. For example, such hardware could be incorporated into home-based medical advice systems that diagnose ailments for people without the need to consult a doctor.

Researchers at the Cambridge laboratory are working on several aspects of the metacomputer, for instance semiconductor processing (this includes wafer-scale integration), novel computer architecture such as parallel processing and software languages with which engineers would write the instructions for the new machine.

Sinclair Research has not so far joined the Government's Alvey programme, a scheme backed by £200m of state cash to marshal the country's expertise in advanced computing research. In the programme, companies and academic groups jointly conduct specific projects in computing and electronics.

Sir Clive thinks it is in his company's best interests to put all its research activity behind a single-minded scheme to create a particular form of machine rather than spread out its work over several collaborative projects.

Whatever happened to Trilogy's chips?

TRILOGY AND its wafer scale integration project is one of the semiconductor industry's heroic failures.

The company was established by Gene Amdahl, one time top IBM computer designer and architect of the Amdahl plug compatible machinery which gave IBM such a fright in the mid-1970s.

Only a year ago, its prototype wafers were looking spectacularly good: 30 per cent faster than any known chip, Amdahl was claiming, and running 50 degrees cooler than IBM's equivalent circuitry.

He estimated the mean time between failures for his chips at more than 600 years.

The company attracted substantial shareholders including Sperry, Digital Equip-

ment and Bull and raised over \$240m to finance its research.

But by March this year, its development programme had fallen behind schedule for the second time and it seemed that the supercomputer the company intended to build from its wafers would be only a little faster than IBM's best.

By May, the earliest delivery date for the new machine had slipped a further 12 months and on June 11, the company announced it had given up its plans to build a supercomputer.

Wafer scale integration had simply proved too difficult and too expensive to bring to fruition, vindicating IBM's decision in the 1960s not to proceed with the technology because the risks were too high.

Handling Gantry robot

A GANTRY robot from Jungheinrich is aimed at industrial handling problems such as pack palletisation, order picking, machine tool loading/unloading and the movement of materials in flexible manufacturing systems.

The longitudinal axis (left to right) consists of a strong steel section with ball bush guides, housing a rack and pinion. Running on this with 2,500mm of movement is the lateral axis (front to back) member, a steel section beam on which runs a torsion-resistant vertical beam with grippers at the lower end.

The machine can be freely programmed in all three axes, and a variety of vacuum pads and grippers can be fitted. More on 061 958 7215.

More power for IBM PC

A COMPLETE hardware and software package allowing IBM personal computer users to access videotex services and use the computer as a telex terminal is offered by Thorn EMI Datatech of Feltham, Middlesex (01-890 1477).

Based on Datatech's V5543 auto-dial / answer personal computer modem, the package includes videotex and database software on a floppy disc and a comprehensive instruction manual. The company claims that even newcomers to such equipment can use videotex "within a short time of unpacking the box."

Vtext and audio prompts are provided at each stage of operation.

The package can also be used for micro-to-micro communicating, using the auto-dialling facilities to set up links over the telephone network at 300 bits/sec (full duplex) or 1,200 bits/sec (half duplex).

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ENERGY CONSERVATION Quick-fire heating

HEATING UP chunks of metal is an intrinsic part of many heavy industries. But often the furnaces in which these jobs are done are ill-designed and so waste energy, according to engineers at British Gas.

Workers at the corporation's Midlands Research Station in Solihull have designed small, quick-fire heaters that are designed to blast measured amounts of energy at components of specific shapes.

In such hardware, in which less energy is wasted in heating up a large chamber, fuel expenditure can be considerably reduced, according to British Gas.

Fairbank Brerley of Bingley is selling the heaters under

licence to the corporation. It has installed one such device at a Sheffield factory that turns out railway sleepers.

In the plant, owned by Cooper and Turner (part of the Glynwed group), bolt heads are forged out of pieces of steel about 20 cm long. The steel segments are passed on notched rails through the furnace while it is heated to 1,200 degrees C. As the metal segment is discharged, it is picked up by a robot arm and passed into a forging press where the head is formed.

According to Cooper and Turner, the energy consumption of the furnace is half that of the old rotary-hearth furnace that previously featured in the production process.

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Bull

UK NEWS

Mineworkers' area set to widen division in union

BY PHILIP BASSETT, LABOUR CORRESPONDENT

NOTTINGHAMSHIRE (Notes) looks set to become the first area of the National Union of Mineworkers (NUM) to end the 13-month-old overtime ban which up to now has been observed by all NUM areas, including all those not on strike.

That fresh blow to the already badly split NUM is likely to consolidate or even increase coal production, and might make power cuts - the striking miners' main hopes of winning the dispute - even less likely to happen.

Signs of the move in Nottinghamshire came as the leaders of other mining unions began to detect indications from senior officials of the National Coal Board (NCB) that they might be ready for talks with the NUM on the right terms.

Leaders of the NUM Nottingham area met last week, on December 20, to consider the full results of branch meetings on whether to continue the ban on overtime, which began on October 31 last year and has been up to now rigorously maintained throughout the NUM.

So far, a majority - thought to number about 17 - of the area's 21 branches are understood to have voted to abandon the overtime ban. The remainder will vote over the weekend.

Only one or two branches have voted to maintain the ban. It, as now seems likely, most branches vote to abandon the ban, production in the area, where last week 330,000 tonnes of coal were mined, might increase.

NCB officials accept that the ending of the overtime ban in the area might have a significant effect on overall production levels, since time-consuming maintenance work could be switched back to its normal weekend position.

Coal production in Nottingham and other working areas has been a principal factor in keeping going the key Midlands power stations. Branches are also voting heavily in favour of an important change in the area union's rules, which would shift the final union authority from the left-led national NUM to the moderate-led Nottingham area.

HIGH COURT OFFICIAL APPOINTED TO COLLECT £200,000 FINE ON TGWU

Union's assets may avoid seizure

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE TRANSPORT and General Workers' Union (TGWU) - Britain's biggest union - may escape sequestration of its assets after its failure to meet Monday's deadline for payment of a £200,000 fine for contempt of court.

Mr Justice Hodgson - who, when he imposed the fine on November 26, said that the TGWU was guilty of "one of the worst cases of disobedience of the orders of the court that there can ever have been" - yesterday decided to call in a High Court official, the Queen's Remembrancer, to collect the fine.

That means that, instead of total seizure or freezing of its £54m assets, which would seriously affect its ability to operate, the union probably faces nothing worse than the loss of property sufficient to cover the fine and legal costs or, more likely, an order enabling the money to be taken.

The union was penalised for disobeying a court order to call off a strike of its members at Austin Rover, the BL subsidiary, unless strike action was approved by a union ballot under the 1984 Trade Union Act.

Lawson defends economic objectives

By Philip Stephens

MR NIGEL LAWSON, the Chancellor of the Exchequer, yesterday firmly rejected suggestions that the Government's economic strategy was indifferent to people's social needs.

In an apparent reference to recent Labour Opposition and backbench criticism that the Government should do more for the unemployed, Mr Lawson said that his objectives were as much social and political as economic.

He said that the present policy of forging a "strategy for enterprise" through greater privatisation, increased share and home ownership, increased competition, and less state interference, offered the only hope of creating a healthier social order.

Speaking to the Institute of Directors, Mr Lawson said that the Government's central aim remained to "create a society in which public ownership really does mean ownership by millions of individual members of the public."

The success of the British Telecom flotation illustrated the potential for such a widening of ownership, which would provide the path to growth and prosperity and the way in which jobs could be created.

The success of the privatisation policy had already been reflected in the improved results of companies taken out of state ownership.

Rogue businessmen face new sanctions

BY ALISON HOGAN

AN ASSURANCE that "honest and responsible directors have nothing to fear" from the Government's Insolvency Bill was given yesterday by Mr Alex Fletcher, Minister for Consumer Affairs.

The Bill, published yesterday, includes tough punitive measures to curb delinquent directors and rogue liquidators. Under it, directors of companies that go into compulsory liquidation will be automatically disqualified from taking other directorships. Directors also face personal liability in case of wrongful trading.

passage through parliament and that it "should encourage directors to think positively about their functions and responsibilities." The Bill is expected to become law next summer.

The minister is determined to maintain a distinction between voluntary and compulsory liquidation, arguing that if a director does nothing and allows the continuation of a loss-making company until the court has to intervene in its affairs, "then the presumption must be that they have been negligent."

Shipyard managers to attempt buyout

BY MARK MEREDITH AND IAN RODGER

THE MANAGERMENTS of two Scottish shipyards, Yarrow on the Clyde and Hall Russell at Aberdeen, are attempting a combined employee buyout.

The proposal emerged as British Shipbuilders (BS) put the two yards up for sale yesterday as part of the plan to privatise all its warship yards.

smaller vessels, such as offshore patrol boats and salvage vessels.

Mr James Milne, managing director of Hall Russell, said: "Our products are compatible, enabling us to reach more of the market." Hall Russell would be able to call on Yarrow's design and marketing strengths.

Profits forecast

YESTERDAY'S report on the Trustee Savings Bank (TSB) quoted outdated profit figures provided by the brokers de Zoete & Bevan. TSB's 1983 pre-tax profits were £155m before a special £51m pension provision, and de Zoete is now forecasting a 1985 profit of £150m.

CITIBANK SET TO STIMULATE COMPETITION

New democracy promised for 'club' of bank clearers

BY DAVID LASCELLES

IF BRITAIN'S big banks have been accused in the past of running the UK clearing system as a secretive monopoly (a charge they have always vigorously denied), the Child Report should change all that.

With yesterday's proposals by the report, the clearing banks lean over backwards to throw membership open to almost everybody in sight (some 400 banks and building societies will be able to join if they wish). They also promise to run it openly and fairly, which should reassure those who cannot or choose not to join.

Such talks, though, would have to come from an initiative from somebody other than the two main parties, and the initiative itself could only be considered if it held out the prospect of a positive movement.

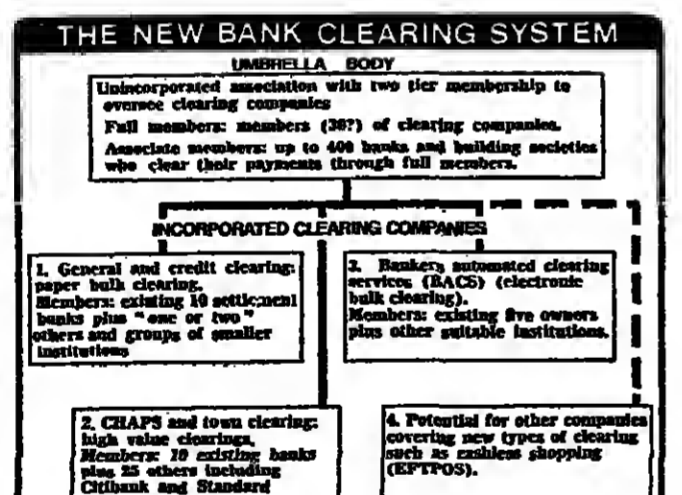
Trades Union Congress (TUC) leaders monitoring the miners' dispute will meet again today, and some involved were indicating yesterday that today's meeting might see an important step forward.

Mr MacGregor is likely to be pressed to explain the NCB's attitude towards any further talks when he makes a "state-of-the-union"-style address on the industry to a meeting of the BACM executive in London.

BACM leaders are also likely to maintain the pressure exerted both by their union and NCBs at yesterday's meeting of the Joint Policy Advisory Committee with the NCB over Mr MacGregor's comments last week about the possible future privatisation of the mining industry.

Mr Alan Wilson, BACM general secretary, and Mr Peter McNeisty, NCB's general secretary, said last night that they had tried in the meeting to obtain an assurance from Mr MacGregor that mining would remain a nationalised industry.

Mr McNeisty said that Mr MacGregor had evaded a direct answer, but had simply explained the context of his original statement, which was made in reply to a question about making pits NUM co-operatives.



or potential 1/2 per cent share of the volume that passes through the company. (That is very small, but since the big clearers already account for three quarters of the volume, the scope for the rest is limited, although they will be able to band together in groups to join.)

The clearing banks doubt that the new system will reduce the cost of clearing (having denied that it is a monopoly they could hardly claim otherwise). However, the entry of an aggressive new member such as Citibank is bound to stimulate competition in the market for clearing services.

Citibank has long aspired to be a full British bank, and clearing membership will both boost its status and add to the formidable range of services it already offers to the corporate customer.

Standard Chartered has about 100 branches and plans to link up with building societies to increase its retail presence. Membership of Chaps and Town Clearing will initially benefit its correspondent and corporate banking business.

Payment Clearing Systems. Review of organisation, membership and control by members of the Bankers Clearing House. Banking Information Service, 10 Lombard Street, London EC3N 3AR. Summary free. Report £10.

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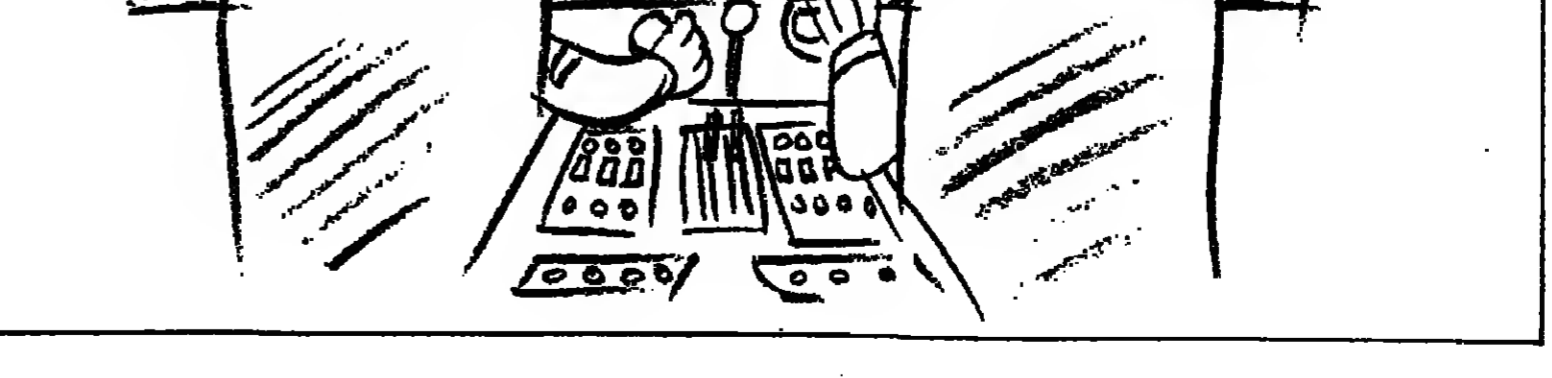


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Perhaps it's also appropriate that one of our recent achievements, the novel Rediffusion space travel simulator - soon to "lift off" in Canada - will make it possible for everyone to see the world in a new perspective.



If you would like a copy of our half-year results, to be announced shortly, please write to: Neil Ryder, BET PLC, Stratton House, Piccadilly, London W1X 6AS.

UK NEWS

Industries hit by rising cost of heavy fuel oil

By Maurice Samuelson

THE RISING price of heavy fuel oil has become one of the main areas of concern for British manufacturing industry as it tries to curb its energy bills.

Although world crude oil prices continue to slip, heavy fuel oil, used for space and process heating, has risen 31 per cent in the past 12 months.

Manufacturers say that it is having a dramatic effect on energy-intensive industries, such as paper and board, for which heavy fuel oil supplies a third of its energy needs.

The price of heavy fuel has been rising steadily as modern refineries produce less of it than in the past. Its price has also been strengthened by its heavy use in British power stations instead of coal during the present miners' strike.

Customers in the UK also complain that it attracts an 8 per cent excise duty, which, it is claimed, is twice as high as the average continental European tax.

In other forms of energy, however, UK industrial customers concede that they are not usually worse off than European competitors, a finding that is expected to be confirmed shortly by a study being prepared by the Confederation of British Industry, the employers' organisation.

According to the Paper and Board Industry Federation, UK gas prices are cheaper than on the Continent and UK coal is also cheaper than in some countries, although not France.

Electricity prices for UK industry are also more competitive. They have fallen slightly in real terms since 1982, although the very-high-load consumers, such as the steel industry and some chemical plants,

remain at a disadvantage compared with parts of the Continent.

The next change in UK industrial electricity prices is to take place on April 1, and the worst that customers may expect is a marginal rise in real prices.

Simultaneously, however, talks are taking place about the flexible load management terms that enable most large industrial customers to buy cheaper power at off-peak times of the day or night.

The Electricity Council, the umbrella body of the electricity industry, is considering whether to renew those terms for a second three-year period, or whether to renew them for only one more year, during which time fresh terms would be announced.

More than 100 big industrial companies, with an average winter demand of more than 6 Megawatts, have taken advantage of the contract load terms since 1981. They enjoy price reductions ranging from 7 per cent to 21 per cent in return for agreeing to switch off their electricity supply at short notice.

However, the system is of little value to some plants that use large amounts of electricity continuously. Separate discussions are being held on how their prices can be reduced other than by taking advantage of off-peak tariffs.

Under a new proposal, those sites' power prices would be linked to specially negotiated tonnages of cheaper coal supplied to power stations by the National Coal Board.

The Electricity Council says it is ready to consider the plan if it can reconcile it with its statutory obligation not to discriminate "unduly" among its different customers.

Enterprise buys first onshore oil stake

By Maurice Samuelson

ENTERPRISE Oil, the former oil production arm of the British Gas Corporation, has obtained its first onshore exploration interest since it was privatised this year.

It has become the operator in an exploration area near York, North England, where it has acquired a 25 per cent interest from Weeks Petroleum, Lennox Oil and Whitehall Petroleum. Its stake will increase to 50 per cent if seismic tests justify applying for a drilling licence on the block next year.

Enterprise also announced yesterday that it had arranged to acquire a 25 per cent offshore interest in Block 29/14h, 220 miles due east of Dundee, Scotland. The block is part of a licence granted in 1978 and held by Britoil and Amerada Hess Exploration.

Enterprise has now farmed into a total of seven blocks on the UK Continental Shelf, one onshore in the UK, and overseas in France and Ireland.

Since being launched, it has steadily tried to widen its exploration interests in promising areas that will be part of the forthcoming ninth round of exploration concession in the North Sea.

It is now involved with seven different operators in eight acreages to be allocated under the ninth round.

Total Oil Marine said it had plugged and abandoned well 9/9a-6, close to the Frigg Field in the North Sea, after finding gas and condensate. The company said the result was "fairly encouraging and could be a discovery."

Total, the operator, has a 33.3 per cent stake in the well; Elf UK has 66.6 per cent.

Annual savings of £1.5bn sought in Whitehall spending

By Andrew Taylor

THE PRIME MINISTER has asked government departments to prepare detailed proposals aimed at saving up to £1.5bn a year through more efficient purchasing of goods and services.

A small but senior team of executives will be established to co-ordinate spending worth around £7.5bn a year. At least three of the five-man team, including its head, are expected to be appointed from the private sector.

The decisions follow recommendations in a Whitehall review, published yesterday, which highlights purchasing inefficiencies by civil servants.

The report by the Management and Personnel Office (MPO), responsible for Civil Service organisation, calls for a more professional approach by departments purchasing items ranging from paperclips to computer software.

Recommendations range from bonus payments for good purchasing to recruitment of experienced private-sector managers to improve departmental buying skills. The report also calls for specialised training for purchasing officers, less bureaucracy and more streamlined procedures.

The report claims its recommendations could save at least £400m, or 5 per cent of annual expenditure, and might save as much as £1.5bn. It recommends departments to establish individual targets for savings.

The MPO criticises the lack of contact between officials and suppliers. It says companies should be given early warning of departments' requirements, so that they can organise accordingly. Companies that fail to win orders should be told why, so that their performances can improve.

Examples of poor purchasing practice are given in the report. In one case, an architect on assignment to the Pacific island of Tuvalu required £1,000 of draughtsman's equipment. All the items could have been bought from shops close to the architect's offices. Most could have been bought, at no loss, in Fiji. Instead, the contracts went to tender and the taxpayer ended up paying £2,700, including administration and freight charges, to buy and ship goods worth £1,000. By the time the items arrived, the architect had left.

The MPO recommends a more common-sense approach to purchasing. It says procedures are too bureaucratic for the risks involved. At the Foreign and Commonwealth Office, 17 separate procedures were identified between the arrival of a purchasing requisition and an order being placed with a supplier.

"The effect of excessive double-checking is directly to increase costs and delay actions," says the report. "Senior staff become burdened with unnecessary work and junior staff become demotivated if they are used as post boxes."

Officials are also criticised for requesting specifications that suppliers find difficult and expensive to meet. The report quotes a Ministry of Defence order that might have been up to 50 per cent cheaper without "inessential additions" requested by the ministry.

In another instance, it is claimed the Home Office could cut its bread bill by 14 per cent by using a Ministry of Defence supplier that charged 6p a loaf less.

The MPO proposes a strict timetable for the implementation of its recommendations. It says the new central purchasing team should report to the Prime Minister annually and should make its first report by June 1986.

Shareholder pressures 'a benefit for BT'

By Guy de Jonquieres

BRITISH TELECOM'S new private shareholders would put more commercial pressure on the company's board than parliament did while BT was a nationalised industry, Mr Geoffrey Patten, Minister for Information Technology at the Department of Trade and Industry, said yesterday.

He told the Financial Times world telecommunications conference in London that shareholder pressure would complement liberalisation and competition to make BT more responsive to customer demand.

Britain's more liberal telecommunications policy had also brought an "upsurge" in manufacturing that was highly beneficial to the country. It was estimated that by the end of the next decade investments in the UK telecommunications infrastructure would total £15bn.

West Germany had done little to deregulate its telecommunications market in the past year, but the pace of change was likely to accelerate soon, Mr James Arnold, managing director of Scientific Control Systems, said.

The West German Post Office had until recently been preoccupied by policies intended to stimulate the development of mass communications, notably through the expansion of cable television. However, its priorities were shifting towards meeting the needs of individual customers.

Mr Seth Blumenfeld, International President of MCI Communications, said that competition in telecommunications would become increasingly widespread as more

FINANCIAL TIMES WORLD TELECOMMUNICATIONS CONFERENCE

countries realised the advantages competition offered.

That trend stemmed not only from deregulation of telecommunications in the U.S. but also from economic and technological changes that undermined the basis of traditional monopoly policies.

"As we have seen so clearly in other industries, the winners in international competition will be those countries that seize the emerging technologies and best apply them," he said.

"Since no one can predict specific paths to success in a dynamic market place, those with the greatest freedom to innovate and respond quickly to change will find their national economies prospering."

Mr James Olson, chairman of AT&T Technologies, said that American Telephone and Telegraph was committed to a strategy of long-term international expansion in telecommunications and information markets.

The company wanted to co-operate, not to dominate. It was willing to share with others its experience in research, development and manufacturing and was open to new ways of doing business.

Investment of its local telephone companies at the start of this year had changed the whole nature of AT&T's business. In many respects

it was more like an emerging growth company than a mature supplier of communications products and services.

The former Bell System telephone companies must define their role after the breakup of AT&T with a new realism, Mr William Weiss, chairman and chief executive officer of Ameritech, said.

Realism was needed to respond to customer expectations, to attack costs and to recognise and deal with the need for a new culture in the telecommunications industry.

In the past, telecommunications was driven by technology. Today, however, telecommunications companies must analyse the market, understand the competition, recognise market needs and meet them by making available appropriate technology at appropriate prices.

The growth and development of Europe's telecommunications industry demanded closer collaboration between governments, telecommunications authorities and manufacturing companies, Mr Daniel Weislock, president of IIT Europe, said.

"If we in Europe take advantage of our combined resources, government and industry together will see many new business opportunities arising which will be mutually beneficial," he said.

Ian Rodger on an iron ore deal that went wrong

BSC's mine disaster

BRITISH Steel Corporation (BSC), losses of which rose sharply to £245m in the half-year to September, has had to make provisions of £103m on a disastrous venture in Canada.

The venture, Sidbec-Normines, dates back to the early 1970s, when steelmakers everywhere were expanding and were concerned about whether they would have enough raw materials.

As one move to secure iron ore supplies, the state-owned BSC joined in 1975 with Sidbec, the Quebec government-owned steel group, to develop a mine on the lower north shore of the St Lawrence river.

One attraction of the deal was that port facilities, a railway and a concentrator had already been built by a U.S. Steel Corporation subsidiary that operated a mine in the area, and so the capital cost of the project would be relatively low. The U.S. Steel subsidiary, Quebec Cartier Mining (QCM), was prepared to operate the new mine under contract.

The partners, however, had to spend over C\$400m (£251m) to develop the mine and build a plant to convert the ore to pellets. Almost all the money came from private loans from financial institutions, supported by what turned out to be onerous guarantees.

The partners, which included Sidbec (50.1 per cent), BSC (41.67 per



market. For Sidbec, the situation was even worse, because it needed only a fraction of its offtake, and had to sell the rest on the open market at a heavy loss.

The strict original terms of the deal and the varying interests of the partners made it very difficult to renegotiate. QCM, for example, was not suffering to anything like the same extent as the two others. Its losses on its required ore purchases were more than offset by its management fees and equipment rentals.

This autumn, after two years of discussion, a solution was found. As part of a 15-year agreement reached in October, the Sidbec-Normines mine at Fire Lake is being closed. Sidbec and BSC will shift their orders to the struggling U.S. Steel mine nearby at Mont Wright. They will pay no more than the going world price, but the additional volume will help to stanch Mont Wright's losses. For its part, U.S. Steel will lease the Sidbec-Normines pellet plant for \$1 a year and keep it open.

One consequence of the closure of Fire Lake and a related ore concentrator to trigger the Sidbec-Normines loan agreements, which is why BSC had to make a provision in its half-year accounts, published on Monday, for £103m.

BSC commented: "What seems a good idea at the time, ain't necessarily so."

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SECTION II - INTERNATIONAL COMPANIES
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Investor group buys stake in Datapoint

By Our New York Staff
 A GROUP of investors led by Mr Asher B. Edelmann, a New York investor, has bought an 8 per cent stake in Datapoint, a Texas-based manufacturer of office communications systems. This could be a prelude to a bid for the company which has a current stock market value of \$37m.
 In a filing with the U.S. Securities and Exchange Commission (SEC), Mr Edelmann disclosed that his group had bought 1.8m Datapoint shares since mid-November at prices ranging between \$14.375 and \$18.125.
 Mr Edelmann said he intended "to seek to maximise the value of the company to all shareholders by seeking to influence management policies or by obtaining control of the company." He reserves the right to seek board representation by proxy contest or to influence management through a tender offer.

British Pacific sale may raise C\$100m

BY MICHAEL CASSELL, PROPERTY CORRESPONDENT, IN LONDON
 BRITISH Pacific Building, the Vancouver-based property investment company owned largely by members of the Guinness brewing family, is to be sold. The company, which was founded 50 years ago, is expected to raise something in the region of C\$100m (\$75.7m).
 British Pacific has been an active developer of prime office properties in western Canada and now owns about 1.2m sq ft of office accommodation in Vancouver and Calgary. The company has three large office developments in each city, five of which it built itself. The most recent development was in Vancouver in 1977.
 Lord Iveagh, chairman of British Pacific, said that its shareholders had decided to sell a company which had grown from an initial investment of C\$3m.
 It is understood that there are about 35 shareholders in British Pacific, some of whom have decided that they would prefer a less illiquid form of investment. The decision to sell does not affect the Guinness

Norcem moves to ward off Investa

By Fay Gjeester in Oslo
 NORCEM, a large Norwegian industrial concern with a market value of around Nkr 1bn (\$112.3m), appears to be the target of a takeover bid by Investa, a Bergen-based investment group closely linked with the Vesta insurance company. Norcem's shares have been suspended on the Oslo bourse.
 Investa has recently increased its stake in Norcem from 19 per cent to around 33 per cent, and at a meeting of the Investa and Norcem boards last week the former refused to clarify its intentions.
 Norcem yesterday appealed to shareholders not to sell to Investa. It has mobilised five of its larger shareholders, with a combined stake of around 15 per cent, who have agreed to take up any shares that come on the market.
 The five are: the industrial groups Norsk Hydro and Elkem, the insurance concern Storebrand-Norden and Norway's two largest commercial banks, Den Norske Creditbank and Christiania Bank.
 A further 25 per cent of Norcem's shares are in what the board regards as "safe" hands, with its Swedish sister company Enroc holding 15 per cent.

Air crash casts doubts over Embraer venture

BY ANDREW WHITLEY IN RIO DE JANEIRO
 THE CRASH of a Brazilian-made turboprop in Florida last Friday, killing all 13 people on board, might have damaging consequences for its makers, Embraer, Brazil's state-controlled aircraft company.
 At the weekend, the U.S. Federal Aviation Authority (FAA) ordered all the remaining 130 Bandeirantes in the U.S. to report within 10 hours to FAA inspection sites for examination of suspected problems with its tail plane.
 The commercial success of the twin-engined, 19-seat aircraft worldwide has been fundamental to the recent growth of the relatively new Brazilian aircraft industry. The type was launched in 1973 as a sturdy workhorse for commuter airlines and for military purposes and 443 have been sold to 24 countries.
 Unfortunately for Embraer, the crash by an aircraft operated by Provincetown Boston Airlines coincides with a sales drive abroad to promote a larger and more sophisticated replacement for the Bandeirante.
 Most of the marketing efforts have concentrated on the U.S., by far the most important market for the Brazilian company, although the aircraft was also recently taken on a demonstration tour of Western Europe.
 Against strong competition from De Havilland of Canada and a Saab-Fairchild consortium, Embraer has to date secured only 27 firm sales for the new aircraft, a pressurised 30-seater called the Brasilia.
 The Brasilia costs \$6m, compared with \$2.2m for the latest version of the Bandeirante, and it is the basis of Embraer's hopes of establishing itself firmly worldwide as an important aircraft maker.
 Embraer expects to end this year with a small profit on a turnover of \$170m to \$180m, about half derived from exports. Those figures put it on a par with such U.S. manufacturers as Cessna and Beechcraft.
 Trouble with the tail section of the Bandeirante appears to have been noticed first last year. An FAA directive in July 1983 called for "initial and repetitive visual inspection of the horizontal stabiliser front attachment fitting" on the aircraft, looking for cracks.
 Shortly afterwards, Embraer announced that it was introducing modifications to the Bandeirante "to improve passenger comfort." Those included the addition of a 10-degree dihedral on the horizontal tail section.
 Sr Ozilio Silva, Embraer's commercial director, said on Monday that the modification was being made to all existing models in the U.S. In addition, a new version, the EMB-110P1A, was recently brought into service.
 Among the customers for the new Bandeirante was PBA, which has also ordered 10 Brasilias.

Lufthansa to expand freight operations

LUFTHANSA, the state-controlled West German airline, plans to invest DM 550m (\$150m) between 1985 and 1991 on improving and expanding cargo operations.
 Freight operations continue to show unparalleled growth, and the rise is expected to continue next year, the company says. The share of total earnings taken by freight operations could rise to 25 per cent this year from 20 per cent in 1983.
 Freight tonnage is expected to grow almost 16 per cent while the load factor for freight will rise over five points to just under 67 per cent. North Atlantic freight exports are up 35 to 40 per cent.
 Some DM 300m of the planned investment will be spent on the purchase of a new Boeing 747 already announced.
 Reuter

Krupp unit to buy tool group

By Rupert Corwell in Bonn
 KRUPP Widia GmbH, a member of the West German Krupp group and a leading manufacturer of carbide and carbide-tipped tools, plans to take a 51 per cent stake in Sitzmann and Heinlein, a smaller producer of specialist milling tools.
 Sitzmann and Heinlein, with whom Krupp Widia has long worked closely, is a totally owned subsidiary of the Saarbergwerke AG group, the state-owned coal, energy and industrial conglomerate.
 The move, which now awaits only the approval of the supervisory boards of the companies concerned, therefore represents not only a rationalisation of the specialist tools sector, but a small step along the Bonn Government's chosen road of "privatisation."

Ladbroke bids £44m for Comfort Hotels

BY RAY MAUGHAN IN LONDON
 LADBROKE GROUP, the world's largest betting group, yesterday launched a £47.4m (\$80.8m) offer for Comfort Hotels to counter a £44m contested bid for the hotel chain from Intasum Leisure, Britain's second largest tour operator.
 While Mr Henry Edwards, chairman of Comfort, rejected the Intasum approach almost immediately at the end of last month, Ladbroke's cash and share terms were still under consideration last night with Comfort and its advisors, Kleinwort Benson.
 Both Intasum and Ladbroke, however, are opposed to Comfort's planned £15m acquisition of Prince of Wales Hotels and are urging Comfort's shareholders to vote against the deal at a proposed extraordinary meeting.
 Ladbroke owns 35 hotels in the UK which, other than the Westmoreland Hotel, are all based outside London. Comfort has 22 hotels, including nine in London, and Ladbroke claimed that "the proposed integrated network would unquestionably be better placed to compete realistically in Europe with the major international hotel groups."
 The offer comprises five Ladbroke shares for every 14 Comfort shares which would be valued at almost 67p each, taking Ladbroke at 243p, down 8p yesterday.
 Lex, Page 14; Background, Page 19

Better results for Heinz in first half

By Our Financial Staff
 H. J. HEINZ, the Pittsburgh-based food group, reported improved first-half results, reflecting unit volume gains and good operating performances throughout the company.
 The profits, however, were adversely affected by lower currency exchange rates used to translate foreign operations. These reduced sales for the six months by \$83m.
 Second-quarter net profits rose to \$86.7m, or \$1 a share, from \$82.4m, or 88 cents, taking the first-half figures to \$141.7m, or \$2.06, from \$123.9m, or \$1.75.
 Sales for the quarter were slightly ahead at \$1.04bn, against \$1.01bn, and for the half were \$2.06bn, against \$1.95bn.

Bear Stearns seeks ruling from AIBD

BY WILLIAM HALL IN NEW YORK
 BEAR STEARNS, one of several firms which together stand to lose up to \$16m from last summer's Eurobond market scandal, has asked the Association of International Bond Dealers (AIBD) to rule on a long-running dispute with Sun Hung Kai Investment Services, another firm mentioned in the scandal.
 Mr Michael Tarnopol, who heads Bear Stearns' international operations, announced yesterday that his firm had notified Sun Hung Kai Investment Services, part of a Hong Kong securities firm in which Merrill Lynch has a 25 per cent stake, of its intention to arbitrate unresolved disputes. These stem from irregularities in Eurobond transactions handled by individuals at Bear Stearns and Sun Hung Kai.
 The irregularities were first disclosed in June, when Bear Stearns announced that, as a result of an internal audit, it had discovered that fraudulent trading in Eurobonds may have cost it as much as \$3.5m. Mr Peter Buer, the head Eurobond trader of the New York brokerage firm, was dismissed immediately for unauthorised trading.
 It was later found that employees of several firms in the Eurobond market had been involved in fraudulently trading bonds and Mr Juerg Remund, head dealer at UBS Securities' New York operation, committed suicide after admitting his guilt.

Bombardier sales surge in quarter

By Robert Gibbens in Montreal
 BOMBARDIER, the Canadian heavy transportation equipment and motor manufacturer, dramatically increased third-quarter sales by beginning deliveries for its CS1bn New York subway car contract.
 The first 11-car train was delivered for testing to the New York Metropolitan Transportation authority six weeks ahead of schedule.
 Sales were also helped by larger deliveries of defence products and better volume in snowmobiles. The company's subsidiary in Austria supplies engines for snowmobiles.
 For the latest quarter, Bombardier earned C\$2.8m (\$2.1m), or 51 cents a share, on sales of C\$185m

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December 1984

INTL. COMPANIES & FINANCE

Clive Wolman on the effects of recent changes to Hong Kong law

Tax reform leads to HK\$13bn outflow

HONG KONG has lost an estimated HK\$13bn (\$1.4bn) in funds under management as a result of a tax change unveiled in last spring's Budget. Local businessmen claim that the move, which imposes a tax on offshore interest earnings by companies, has undermined the Colony's status as a major financial centre.

Their last hope of stopping or emasculating the reform is likely to be dashed next week when a report is due from a committee of Hong Kong's Legislative Council.

The change is an indication of the pressures on the Hong Kong Government to raise extra revenue. The Sino-British accord, which proposes a transfer of sovereignty to China in 1997, has reduced nine of its major sources of income and is expected to lead to increasing public expenditure.

Hong Kong has no general income or profits tax. Until recently only limited categories of corporate income with their sources in Hong Kong have been subject to tax. The principle of not imposing tax on income generated outside Hong Kong, even if earned by a Hong Kong

resident, which is one of Hong Kong's attractions as a financial centre, has now been breached irreparably, say the critics of the tax change.

The first breach in fact occurred in 1978, when tax was imposed on interest earned on offshore deposits by financial institutions. But the drafting of the law created so much uncertainty that several hundred cases are awaiting a decision on appeal, and nearly HK\$3bn in taxes has been uncollected.

The extension of profits tax last spring to interest earned offshore by non-financial companies was designed to stop a variety of tax avoidance schemes by Hong Kong companies and to raise an extra HK\$350m in revenue each year.

"Why should those who can afford good advice escape paying tax, leaving the rest to pay?" asks Sir John Brembridge, Financial Secretary. "A Hong Kong company should not be able to avoid profits tax by keeping its money in New York."

Mr Ray Moore, the finance director of Jardine Matheson, has been leading the Chamber

of Commerce campaign against the change. "The money we have lost from here over the last few months will never come back," he says. "The treasurers of multi-nationals do not like uncertainty. They are moving to Cayman or Bermuda."

He agrees that, in practice, many companies will be able to avoid the new charge by converting their overseas deposits into tax-free dividends by depositing it in a Channel Islands "roll-up" fund. But this will only serve as an excuse for extending the range of profits tax to dividend and business income, he says.

According to Mr Ian Harris, tax adviser to the Hongkong and Shanghai Banking Corporation: "If a company does not want trouble with its taxes, it will not come here. I'm proud of Hong Kong's role as a financial centre. But this has knocked it badly. In particular, or money management operations of multi-nationals are likely to move away from Hong Kong—or not come in the first place."

Mr Victor Ladd, the Inland

Revenue Commissioner, accepts that as much as HK\$13bn of funds managed through Hong Kong may have left since the Budget a figure produced from a Chamber of Commerce survey. Professional and administrative fees paid for money management have also been lost. But, he says, the total funds placed offshore but managed through Hong Kong comes to HK\$40bn to HK\$50bn. "HK\$13bn may sound a lot of money," he says, "but in the context it is small and did not provide much employment."

His revenue forecasts assume two-thirds of the money escapes tax. He adds however: "There are no plans for expanding the ambit of the tax charge."

The opponents of the change have been focussing their hopes on the Monetary Affairs Committee, which is due to report next week to Hong Kong's Legislative and Executive Councils.

But on Monday Mr Bill Brown, chairman of the Committee, told the Financial Times that it will be recommending only a few minor changes, for example a proposal to exempt private investment companies

from the new charge. "The basic philosophy of the bill, to stop tax avoidance, has my support," he said.

In the longer term, further tax changes of this nature and more general tax increases are widely expected by the business community in order to stave off a widening government budget deficit.

More important, the democratisation of Hong Kong, in anticipation of the 1997 transfer of sovereignty, is expected to lead to a substantial increase in welfare programmes and public expenditure. This in turn could bring an end to Hong Kong's position as an area of low tax.

Sir John Brembridge says he hopes that strong economic growth over the next few years will provide the extra revenue needed without any increases in tax rates or new taxes. He rules out, in the immediate future, one widely touted proposal, the introduction of a Value Added Tax.

But the possibility remains of an extension in commodity taxes and a gradual increase in the rates of income and profits tax from their present levels of 17 and 18.5 per cent.

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Bond futures market for Japan

BY YOKO SHIBATA IN TOKYO

THE BOND MARKET special committee of Japan's Securities Exchange Council, an advisory body to the finance ministers, has recommended the creation of a bond futures market in its final report submitted to the minister yesterday. On the basis of the report, the MOF is expected to revise the Securities Exchange Law so as to allow the bond futures market to begin within the Tokyo Stock Exchange by October 1985.

According to the final report, a bond futures market is much in demand in Japan to protect

investors from fluctuations in interest rates. Rates have become highly volatile reflecting the internationalisation of both the money and capital markets.

The council has recommended that trading on the new market be confined to institutional investors in standard long-term government bonds, and to direct participants in the market including not only brokers but also financial institutions who are presently dealing in government bonds.

The report said that investors

protection measures should include a limit on daily price fluctuations. Excessively speculative trading and price manoeuvring needed to be avoided in order to prevent the futures market's having an adverse effect on the spot market.

Institutional investors have urged the government to create the futures market to assist them with the burden of coping with the ever-swelling government bond total. The new market will help dealers limit risks on losses from a plunge in bond prices.

The amount of Government bonds that will be outstanding by the end of the year to March 1985 is estimated at ¥120,000bn (\$486.4bn). Any drop in bond prices incurs huge losses for major bondholders.

The Securities and Exchange Law currently limits membership of the Tokyo exchange to securities houses. The MOF's amendment to this law during the current Diet session would broaden this to "those authorised to engage in the securities business." Banks, however, would not be permitted to undertake broking business.

Bond futures trading is also being prompted by the possibility of greater interest rate fluctuations arising from liberalisation moves now under way. Interest rate liberalisation is expected to accelerate following the planned issue of short-term government bonds beginning in March 1985. These will be on top of the massive amount of long-term government bonds issued to cover the budget deficit. Against the likelihood of a mounting volume of government bonds outstanding and more volatile interest rate fluctuation, bondholders welcome futures trading to guard against the downside risks.

Sharp rise in profits at ICI Australia

By Lachlan Drummond in Sydney

ICI AUSTRALIA'S net earnings have risen to A\$64.7m (US\$55.3m) for the year to September 30. Improved sales volume has translated rapidly into an improved bottom line. Last year net profits totalled A\$24.07m.

Sales were 11.7 per cent higher at A\$1.48bn against A\$1.33bn. The rise in turnover reflected a 10 per cent increase in volume for the year. Higher demand evident in the second half of the previous year flowed through into 1983-84, although some moderation was apparent in the closing months, said the company.

Second-half net earnings fell by A\$4m to A\$30m compared with that first-half total, but were still well up on the comparative 1982-83 figure of A\$23m.

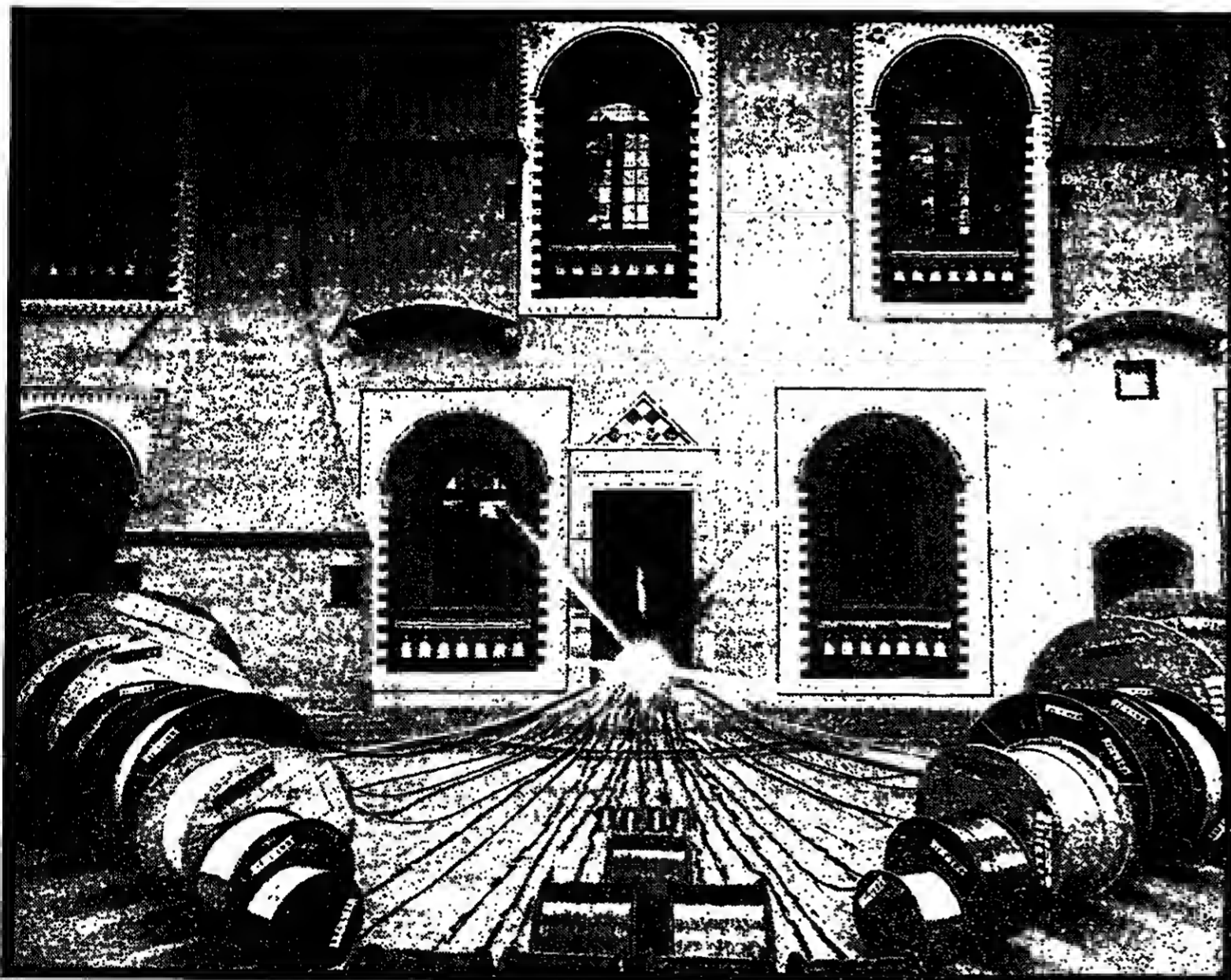
Selling prices of many of the company's products were held down by competition, particularly from imports, and price changes were generally below the level of inflation.

Sales of industrial and specialty chemicals were higher, but profits from this sector did not improve at the same rate, and there was a substantial improvement in plastics volume, profits are expected to remain inadequate until capacity is better used. A new gasoline plant opened in December continues to operate below capacity.

Better sales and improved operating performance helped explosives, pharmaceuticals, paints and animal health operations, while the currency devaluation knocked A\$6m off the New Zealand returns.

The latest result show the benefit of investment allowances relating to the new gasoline plant and, reflecting this, pre-tax profits were ahead by a 78 per cent from A\$55.9m to A\$89.4m. The year's results were also helped by a drop in interest charges, from A\$30.5m to A\$12.7m. The final dividend of nine cents a share takes the total from 15 cents to 18 cents.

The bank that animates Italy's most progressive region



A selection of Pirelli cables against the backdrop of the Renaissance Palace in the company's grounds.

Pirelli is famous all over the world for tyres, cables — and calendars. It is famous in Milan for 'La Bicocca' the Renaissance Palace at the heart of their great industrial complex in Lombardy. At this site Pirelli manufacture cables of every conceivable variety, from oil-filled cable capable of carrying 130,000 volts to the most recently developed optical fibre cable which permits sound to be transmitted as light. All these products are in worldwide demand. Indeed 46% of Pirelli's cable production is exported. Pirelli is one of the hundreds of thousands of businesses large and small that make Lombardy, this most diligent of Italy's

regions, its most prosperous, accounting for one third of the country's industrial output. Permeating the region with financial support is Cariplo, the bank that numbers most of these dynamic businesses as customers — including Pirelli. Cariplo's experience with these outward-looking export orientated companies means that we are ideal partners for business interested in international as well as Italian operations. We have a full service branch in London and representative offices in Brussels, Frankfurt, Hong Kong, New York and Paris.

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US \$100,000,000 Guaranteed Floating Rate Notes due 1991

Payment of the principal of, and interest on, the Notes is unconditionally and irrevocably guaranteed by The Bank of Tokyo, Ltd. (Incorporated in Japan)

In accordance with the provisions of the Agency Agreement between Bank of Tokyo (Curacao) Holding N.V., The Bank of Tokyo Ltd., and Citibank, N.A., dated December 8, 1981, notice is hereby given that the Rate of Interest has been fixed at 9 1/2% p.a. and that the interest payable on the relevant Interest Payment Date, June 12, 1985, against Coupon No. 7 will be US\$251.20.

December 12, 1984, London By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANK

US\$100,000,000 Guaranteed Floating Rate Notes due 1994

Citicorp Overseas Finance Corporation N.V. (Incorporated with limited liability in the Netherlands Antilles) Unconditionally guaranteed by CITICORP

Notice is hereby given that the Rate of Interest has been fixed at 9 1/2% and that the interest payable on the relevant Interest Payment Date, March 12, 1985, against Coupon No. 24 in respect of US\$1,000 nominal of the Notes will be US\$24.22.

December 12, 1984, London By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANK

OVERSEAS TRUST BANK LIMITED

(Incorporated bank incorporated with limited liability in Hong Kong) US\$40,000,000 Floating Rate Bearer Notes 1990

Holders of Floating Rate Notes of the above issue are hereby notified that for the next interest period from December 12, 1984 to June 12, 1985 the following information is relevant:

1. Applicable interest rate: 10 1/2% per annum
2. Interest payable on next interest payment date: US\$508.72 per US\$10,000.00 nominal or US\$12,717.88 per US\$250,000.00 nominal
3. Next interest payment date: June 12, 1985

December 10, 1984 BA Asia Limited Reference Agent

SONATRACH

Société Nationale pour la Recherche, la Production, le Transport, la Transformation et la Commercialisation des Hydrocarbures

U.S. \$50,000,000 Guaranteed Floating Rate Notes due 1986 to 1992

For the six months 11th December, 1984 to 11th June, 1985 the Notes will carry an interest rate of 10 1/2% per annum

Listed on the Luxembourg Stock Exchange By: Bankers Trust Company, London Agent Bank

BANCO DE LA PROVINCIA DE BUENOS AIRES

U.S. \$30,000,000 Floating Rate Notes Due 1986

For the six months 7th December, 1984 to 7th June, 1985 the Notes will carry an interest rate of 9 3/4% per annum.

Bankers Trust Company, London Fiscal Agent

INTL. COMPANIES & FINANCE

Kevin Done on plans to stave off bankruptcy at a Swedish shipping line

Saleninvest plays out its hand

THE POKER game surrounding the future of Saleninvest, Sweden's biggest shipping company and the world's largest operator of refrigerated cargo vessels is fast approaching a climax.

With losses mounting rapidly the group is desperately in need of the SKr 1bn (\$113.4m) rescue package it proposed to its leading creditors at the beginning of November.

The main burden of any rescue will have to be borne by the Swedish state and Skandinaviska Enskilda Banken (S-E Banken), Sweden's biggest commercial bank and Salen's house bank, but the Government at least is proving a reluctant participant.

Under the original rescue plan put forward by Saleninvest, the state which has guaranteed more than SKr 320m or around a third of the group's debt, would have contributed more than SKr 500m to the rescue, chiefly by transforming guarantees into loans on very soft terms. This would be treated as equity under Swedish accounting rules.

The state is playing tough, however. The Social Democratic

Government, which was returned to power two years ago after six years out of office has moved determinedly to cut the subsidies granted to ailing industries.

Instead of bailing out crisis sectors of industry it has concentrated on stimulating growth sectors and encouraging increased research and development. It has stated explicitly that bankruptcy is an acceptable form of industrial restructuring.

In the case of Saleninvest, the government argues that a bankruptcy would not cost the state much more than SKr 200m, and so is understood to have offered to underwrite no more than around SKr 150m of an eventual rescue. The banks are still arguing for at least SKr 265m, plus other possible assistance.

The government can hardly be lenient, however, having announced yesterday that it was not prepared to save the state-owned Uddevall shipyard where 2,300 jobs will be lost.

Saleninvest has argued all along that in the case of a bankruptcy the state's losses would be far greater. The distress sale of its fleet would only further depress the already woe-

fully low level of second-hand values in the crisis-ridden world shipping market.

The government's negotiating tactics are increasing the pressure on the banks to make further substantial concessions. The position is particularly sensitive for S-E Banken, Salen's house bank and by far its leading private creditor.

Mr Jacob Palmstierna, a joint managing director of S-E Banken has been in a privileged position to follow from the inside the development of Saleninvest's finances.

At the beginning of the crisis the bank laid its prestige on the line with a message to Saleninvest's main trading contacts maintaining that it was "of the opinion that a basis exists for a realisation of such a restructuring, based on a programme of measures presented by Saleninvest."

According to the latest outlines of the rescue package Salen's five main creditor banks, S-E Banken, Bank of America, PKBanken, Svenska Handelsbanken and Sparbankersaas Bank should contribute around SKr 975m in interest write-offs, although only SKr 350m has so far been agreed on. S-E Banken's share alone would probably be SKr 150-200m, more than three times higher than that of any other bank.

Around 15 smaller foreign creditors have been asked to contribute around SKr 150m, and as much as SKr 150m in new equity capital is supposed to come from the main shareholders, the Salen family, which directly or through a trust controls more than 80 per cent.

At the end of last week in a surprise move two small Stockholm investment banks, Gyllenhammar and Partners and STC Finans Holding and Consensus, a brokerage house, offered to guarantee a SKr 300m issue of new equity in Salen, but it is understood that the main creditors have reacted coolly to the proposal.

The various conditions that the investment bankers insist

THE SEVEN YEAR RECORD

	Revenue SKrtn	Operating Loss† SKrtn
1977	20.1	244
1978	2.23	276
1979	2.9	72
1980	3.5	41
1981	4.6	64
1982	4.9	328
1983	5.3	344

† Profit before fleet disposals

must first be fulfilled by the company and its creditors are held to be unrealistic.

Even if the banks and the state do finally go along with a rescue package it is expected that Salen will also have to wring some concessions out of its main trading contacts, the many shippers around the world in the Far East, Europe and North America, whose vessels are operated by Saleninvest.

If an orderly reconstruction is finally achieved, Saleninvest's management accepts that it will be a very different company.

Currently all the main operating divisions, reefers, dry cargo, tankers and drilling rigs are running-up operating losses. Saleninvest has now made operating losses for seven of the last 10 years, that is losses before ship sales and extraordinary capital gains of more than SKr 1.6bn.

The latest estimates for operating losses this year are in excess of SKr 800m, although asset sales will reduce this to around SKr 450m before tax and allocations to reserves.

It is a tribute to the group's financial strength that it has only now fallen into such dire straits. But its powers of resistance are weakening.

It is now dependent on the state and other creditors for survival, and on the gamble that they believe will lose more through a bankruptcy than a reconstruction.

OPERATING losses of Saleninvest are rising alarmingly. They are expected to exceed SKr 800m (\$98.7m) (before ship and other asset sales) this year according to new estimates given to the group's main creditors.

The Salen's board is due to hold a crucial meeting today to consider the results of a second control audit. If more than half of its SKr 150m equity has been exhausted it would have to call a shareholders' meeting, which could be the first step towards liquidation or bankruptcy.

Negotiations between the Swedish Government and the company's leading creditors, including Skandinaviska Enskilda Banken and Bank of America have failed so far

to reach agreement on a SKr 1bn rescue package.

Around 15 foreign creditors were called to Stockholm on Monday for talks with the company and with S-E Banken. They were asked to accept write-offs of more than SKr 150m and have been asked to respond by Friday.

The foreign creditor group includes Bank of Tokyo, Paribas Asia, Chemical Bank, Midland Bank, Marine Midland, Hong Kong Shanghai Shipping, FNB of Maryland, FFI, UFI Finance, FPG and H. Clarkson.

The state has guaranteed around SKr 1.3bn of Salen's borrowings, while the banks have lent an additional estimated SKr 2.7bn. Of this S-E Banken accounts alone for some SKr 1.3bn.

Preussag continues to boost earnings

BY JOHN DAVIES IN FRANKFURT

PREUSSAG, the West German metals, energy and transport concern, has continued to boost parent-company earnings.

The Hanover-based concern said yesterday that third-quarter profit this year was considerably above that of the same period last year, although it gave no details.

Preussag indicated recently that this year's earnings would again enable it to pay a DM 8 dividend a share on its increased capital as well as to strengthen its reserves. The dividend decision will not be made, however, until well into the new year.

After an earnings setback in 1982, Preussag last year lifted parent-company profits by 13.5 per cent to DM 80m (\$25.8m), while the profits

of its domestic group rose 65.8 per cent to DM 114m.

In its latest interim report, Preussag said earnings this year were boosted by satisfactory zinc prices and higher oil revenues in terms of D-Marks because of the strong U.S. dollar.

The domestic group's sales revenue in the first nine months of this year reached DM 3.48bn, up 14 per cent on the same period last year. Sales of Preussag's domestic group make up nearly a third of the group's worldwide sales.

Sales revenue from metal activities rose 49.3 per cent to DM 134bn and coal revenue was up 10.9 per cent to DM 825m. Transport revenues were 15.9 per cent lower at DM 368m.

Phillips suit claims Pickens' bid 'illegal'

BY OUR NEW YORK STAFF

PHILLIPS Petroleum, the ninth biggest U.S. oil company, yesterday, as expected, sued Mr T. Boone Pickens and his associates for "systematic and repeated violations" of federal securities laws in connection with their attempts to take over the company. The suit, filed in a U.S. district court in Delaware seeks injunctive relief and \$10m in damages.

Phillips alleges that Mesa Partners, Mr Pickens' partnership which is leading the fight for Phillips, and Mr Pickens himself have made misleading statements about their ability to pay the \$60 a share tender offer price to all shareholders. The Pickens group is planning a \$1.38bn tender offer for a 15 per cent stake in the company, but this


has been delayed because of legal difficulties.

The Phillips suit also accuses the Pickens group of failing to disclose plans to break up Phillips to finance the bid.

Earlier, in its first public comment since Mr Pickens and his partners announced their offer for 15 per cent of Phillips, Phillips' board did not comment on the offer.

Orsan/Celanese

In yesterday's report it was incorrectly stated, due to a typographical error, that Orsan would have 10 per cent control of three Celanese subsidiaries, Harris, Moran and Cellprill. The correct figure is 100 per cent control.



CAISSE NATIONALE DE CRÉDIT AGRICOLE
US\$250,000,000
Floating Rate Notes due 1995

For the six months
7th December, 1984 to 7th June, 1985
the Notes will carry an interest rate
of 9 7/8% per annum with a coupon
amount of US\$499.24 per US\$10,000 note,
payable on 7th June, 1985.

Listed on the Luxembourg Stock Exchange.
Bankers Trust Company, London
Fiscal Agent

THE LONG-TERM CREDIT BANK OF JAPAN FINANCE N.V.


U.S. \$50,000,000 Floating Rate Notes Due 1979-1989

For the six months
11th December, 1984 to 11th June, 1985
the Notes will carry an
interest rate of 10% per annum
with a coupon amount of U.S.\$50.56.

Bankers Trust Company, London
Agent Bank

All of these securities have been sold. This announcement appears as a matter of record only.

November, 1984



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Common Stock

L. F. ROTHSCHILD, UNTERBERG, TOWBIN

F. EBERSTADT & CO., INC.

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Walt Disney Productions

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November 15, 1984

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1,000,000 American Depositary Shares

Representing

200,000 Ordinary Shares


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November, 1984

U.S. \$150,000,000

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In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 12th December, 1984 to 12th June, 1985 the Notes will carry an Interest Rate of 9 1/8% per annum. The interest amount payable on the relevant Interest Payment Date which will be 12th June, 1985 is U.S.\$502.40 for each Note of U.S. \$10,000.

Credit Suisse First Boston Limited
Agent Bank

"BANKING SYSTEMS"
THE BANKER—JANUARY 1985

Each month The Banker publishes an editorial section on the technology and systems which affect wholesale and retail banking. In January 1985 there will be a report within this section entitled "Banking Systems" which will examine the latest hardware and software available in this market. The following articles will be included:

- ★ GENERAL INTRODUCTION — The growth of banking systems; move from mainframes to micros, etc.
- ★ HARDWARE the new packages run on — IBM, Wang, Honeywell, NCR
- ★ ISRAEL — The development of banking systems software
- ★ "ORIGINAL" SOFTWARE — BIS/Arhat/Hoskyns
- ★ ITALIAN INTERNATIONAL BANK — A case study

U.S. — Hogan - Anasomp
Forthcoming surveys within the technology section include:

MARCH: FOREX DEALING ROOMS
MAY: FUTURES SYSTEMS
SEPTEMBER: CORRESPONDENT BANKING SYSTEMS

For further details please contact:
The Marketing Director
THE BANKER
102 Clerkenwell Road, London EC1M 5SA
Tel: 01-251 9221 Telex: 23700

INTL. COMPANIES & FINANCE

BMW pursues high export sales while maintaining exclusive image

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

VEHICLE EXPORTS to the U.S. from West Germany this year are likely to be as much as 100,000 more than the 278,000 shipped in 1983. German manufacturers have been accused of diverting as many cars as possible to the U.S. while there are fat profits to be made from selling them for dollars, riding high in the foreign exchange market.

But at Bayerische Motoren Werke, Dr Eberhard von Koerber, the world sales director, says his company's 18 per cent projected jump in sales to the U.S. this year, from 53,000 cars to an estimated 75,000 is no more than in line with the corporate long-range plan.

BMW has been short of cars since May, when the German metal workers' strike brought production to a halt for over a month. As the company has no more spare production capacity, there has been no question of diverting cars to the U.S. while dealers in every one of 100 or so markets have been crying out for them.

Herr Eberhard von Koerber, BMW's chairman, says, that, by working through the normal holiday period in August, BMW caught up with some of the lost production. But it will still end 1984 with a shortfall of between 25,000 and 28,000 cars — and 1,000 to 2,000 motor cycles — compared with scheduled output.

BMW's net profit for 1984 is forecast to be higher than the DM 288m (\$93m) lost last year, but we missed an opportunity," Herr von Koerber adds.

Dr von Koerber points out that BMW's progress in sales volume terms is limited by lack of further capacity; ahead of the new DM 1bn car plant at Regensburg in Bavaria coming on stream in 1986.

Until that time the company is set to go through a period of "qualitative consolidation." Therefore car shipments to the U.S. in 1985 are not to be much above those for this year. "We don't want to push too hard. We would prefer the "pull" effect to keep our exclusivity value," says Dr von Koerber.

Neither are car prices to be boosted by the parent company to compensate for the lack of volume growth. But he points out that the wholly owned U.S.

subsidiary is responsible for setting retail prices in the U.S., not the German parent.

Herr von Koerber says it is ironic that BMW now faced accusations of "profiteering" in the U.S. when only three or four years ago the U.S. Federal Trade Commission investigated the company's car pricing policy because of allegations that it was "dumping" cars in the U.S.

The voluntary restriction on the shipment of Japanese cars to the U.S. had had the effect of lifting average car prices — of all makes — by about \$1,000 each compared with what prices would have been in an open and free market, he maintained.

Herr von Koerber respects the idea that BMW should set

status, the distribution network, resale value and so on.

"This is particularly true in the luxury car market. Our customers are mature enough to recognise those advantages."

BMW is now tackling the Japanese on their home territory with its own subsidiary in Tokyo, he adds. The German company now has several hundred people working in Japan.

"So we are in a position to compare what the Japanese have in the pipeline with what we have."

BMW car sales in Japan rose 56 per cent in the first half of 1984, to 4,178. The numbers are small, but so are total imported car sales in Japan — only 20,238 in the first half. BMW now

"grey" import business, parallel with the official, is starting to the extent that 60 per cent of the BMW cars registered there this year will be unofficial imports.

Not only will they come through unofficial importers, but they will also fail to meet Japan's emission control regulations, the most stringent in the world. Their import is, however, according to Dr von Koerber, allowed by the Japanese Ministry of Trade and Industry as a measure of non-tariff protectionism, aimed at preventing official importers building up strong and profitable dealers networks in Japan.

Unofficial importers are charging about 10 per cent less than official BMW dealers, according to Dr von Koerber. The effect is to weaken the financial position of the official network and to make the BMW franchise in Japan less attractive.

Dr von Koerber admits that BMW's official prices are "too high" in Japan. The range sells from between ¥4.2m (about \$17,000) and ¥9.6m. This is a matter to be put right, not with a cut in prices, however, because that would disturb the BMW image. One method lies in offering finance at 9.5 per cent against the 15 to 18 per cent normal in the car business.

Dr von Koerber insists that BMW should be selling 30,000 cars a year in Japan rather than doing 6,000 or so. He predicts that the Japanese car market will gradually be liberalised, and that BMW ultimately will reach such a goal.

BMW's capital expenditure will continue to run at about DM 1bn a year, and this should all be financed from internal resources.

Herr von Koerber holds out little hope that BMW can spread some costs by way of joint ventures with other car manufacturers — a policy being widely advocated by some worried about the European industry's inability to generate enough cash for investment.

Five years ago, he reveals, BMW contemplated a joint venture with Jaguar of the UK, involving the German company taking a controlling interest. "But the British Government wanted Jaguar to remain British," so the deal fell through.



Herr Eberhard von Koerber (left) and Dr Eberhard von Koerber

up an assembly plant in the U.S. To compensate for increased sales there, BMW is buying more from the U.S. — including air conditioning units, machine tools. "That's a better way to balance trade," he argues.

The fact that BMW could stamp its cars "Made in Germany" still meant a great deal in marketing terms. And he insists that BMW's reputation will protect it as the Japanese producers move up-market in an attempt to invade the niche for sporty, luxury cars in which the German company has established itself.

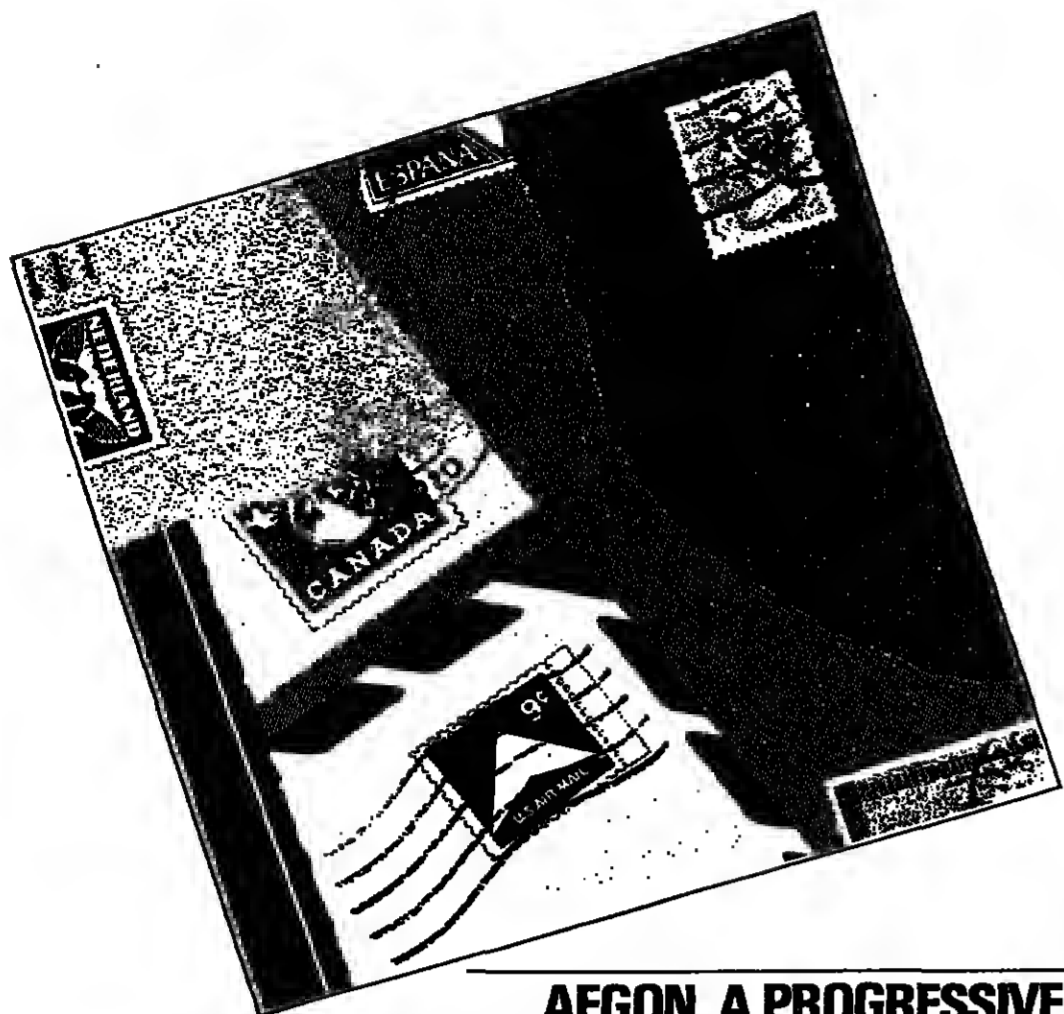
Dr von Koerber argues: "Selling a car is not just a question of selling a good car at a good price. Many other things come into the calculation. It is a matter of reputation,

appears as the biggest-selling name plate among the importers in Japan, but Volkswagen can also claim a first place, once it adds in the cars it sells with the Audi badge on them.

Dr von Koerber maintains that BMW has made substantial progress in the Japanese market by overlaying Japanese traditions with German marketing expertise.

BMW had concentrated on upgrading its dealer network in Japan and promoting its cars in a way similar to that it uses in the West. All over the world, it seems, there are certain people who react favourably to the concept that there can be "symbiosis of man and machine."

One of the major difficulties BMW faces in Japan is that the



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FT 12/84



Whitbread (U.S.) Holdings, Inc.

a wholly owned subsidiary of

Whitbread and Company, PLC

has acquired

The Buckingham Corporation

from

Beatrice Companies, Inc.

We acted as financial adviser to Whitbread (U.S.) Holdings, Inc.

Goldman Sachs International Corp.

8th December 1984



Volvo North America Corporation

a wholly owned subsidiary of

AB Volvo

has acquired 17.8% of the Common Stock of

Hamilton Oil Corporation

We acted as financial adviser and Goldman, Sachs & Co. acted as Dealer Manager for Volvo North America Corporation in its tender offer.

Goldman Sachs International Corp.

8th December 1984



The Merchant Navy Officers Pension Fund

has acquired substantially all of the issued share capital of

Oil and Gas Production Limited

We acted as financial adviser to Oil and Gas Production Limited.

Goldman Sachs International Corp.

8th December 1984



Automated Security (Holdings) plc

has acquired 26.6% of the Common Stock of

Network Security Corporation

We acted as financial adviser to Automated Security (Holdings) plc.

Goldman Sachs International Corp.

8th December 1984



MINING NEWS

Echo Bay expanding gold interests via £46m acquisition

BY GEORGE MILLING STANLEY

Echo Bay Mines, operator of Canada's second largest gold mine, is further expanding its interests in the Echo Bay area through the purchase of Copper Range, a wholly-owned subsidiary of the New Orleans-based Louisiana Lead and Exploration.

Inn Leisure 77% surge gives near £1m profit

A 77 per cent increase in full year profits was achieved by Inn Leisure Group, and Mr. M. R. Cannon, the chairman, says that the current year should benefit fully from operations acquired out of last year's rights issue money.

UK COMPANY NEWS

W'hampton & Dudley banks on quality for competitive edge

THE BANKS' name is the "key to our success," says Mr. E. J. Thompson, chairman of Wolverhampton & Dudley Breweries, reporting a firm rise in full year taxable profits to a record £15.52m.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

Table with columns: TODAY, INTERIM, FINAL, and FUTURE DATES. Lists companies like Anderson Bratholme, Birmingham Mint, etc.

Meyer International INTERIM RESULTS

Table showing financial results for Meyer International with columns for 6 months to 30.9.84, 6 months to 30.9.83, and Year to 31.3.84. Rows include Turnover, Trading Profit, etc.

The Chairman, Mr. Ronald Groves, comments: During our first half year the workload of that part of the construction industry in which we are principally engaged, relating to housing in all its forms, has been marginally less than for the same period in the previous year.

Rising gold prices boost interims at Consgold

INCREASED interim dividends for the year to June 30 are declared by the South African Gold Fields group. For the most part, they are about in line with market expectations, reflecting the increased profits that have followed in the wake of the rising gold price in terms of rands.

Table showing interim dividends for various companies like Deelkraal, Driefontein, etc.

Ok Tedi delay avoided

THE LATEST development in the Ok Tedi saga is that the operating company has backed down on its recently indicated intention to further delay the stage II copper and gold mining phase until 1989.

Elders IXL Limited, Australia's leading international corporation, announces another record profit. Performance In Brief table showing Turnover, Profit After Tax, Net Assets, and Earnings/share for years 1980-1984.

Granville & Co. Limited. Member of The National Association of Security Dealers and Investment Managers. Over-the-Counter Market table listing various stocks and their prices.

EBCO FINANCE B.V. U.S. \$15,000,000. Guaranteed Floating Rate Notes 1988. European Banking Company Limited. Notice is hereby given pursuant to the Terms and Conditions of the Notes that the Rate of Interest (as therein defined) for the Interest Period (as therein defined) from 12th December, 1984 to 12th June, 1985 is 10 1/4% per annum.

Carlton Group. Australia's foremost brewer and a leader by world standards. The leading brand, Foster's Lager, is exported to over 60 countries. Other activities include wine and spirit distribution and hotel management. Finance Group, Pastoral Group, International Group descriptions.

Form for requesting a copy of the Elders IXL Limited 1983-84 Annual Report. Fields for NAME, ADDRESS, POSTCODE.

NEW ISSUE

These Notes having been sold, this announcement appears as a matter of record only.

DECEMBER 1984

U.S. \$400,000,000

The Chase Manhattan Corporation

(Incorporated in the State of Delaware)



Floating Rate Subordinated Notes Due 2009

Credit Suisse First Boston Limited		Chase Manhattan Capital Markets Group Chase Manhattan Limited
Arah Banking Corporation (ABC)	BankAmerica Capital Markets Group	
Bank of Tokyo International Limited	Bank of Yokohama (Europe) S.A.	Banque Bruxelles Lambert S.A.
Banque Indosuez	Banque Paribas	Barclays Bank Group
County Bank Limited	Crédit Agricole	Crédit Commercial de France
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NEW ISSUE

11th December, 1984

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UK COMPANY NEWS

McCorquodale lifts profit to £8m

MAJOR achievements for the McCorquodale group in the year ended September 30 1984 were further profit growth—an 11 per cent rise to £5.1m before tax, the establishment of a substantial publication and magazine business, and the continued upgrading of productive capacity by investment in new technology, reports the chairman Mr Alastair McCorquodale in the preliminary statement.

As for the future he has considerable confidence, and believes that the sizeable amounts invested recently or earmarked for capital expenditure, in development, restructuring the group and in acquisitions will prove to be very sound. The final dividend for 1983-84 is 3.4p for a net total of 5.4p, against an adjusted 5p.

Sales in the year totalled £122.55m, an increase of 10 per cent, from which a trading profit of £10m was earned, against £3.1m. The UK contribution was up from some £5.4m to £5.8m and the overseas from £3.7m to £4.2m.

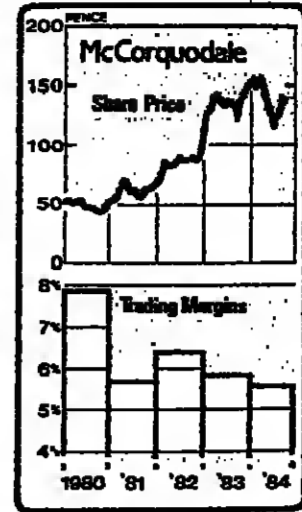
Restructuring costs have been heavy and have been charged as extraordinary items. In particular the directors have reassessed the current and future costs associated with the major restructuring exercise in the UK cheque printing business, and have decided to make a provision now of £1.3m against the future costs which they know will be incurred "in this fundamental strategic and technological change." Accordingly they have now charged a total of £2.2m, before tax relief, in respect of those costs.

Mr McCorquodale says the UK security printing business has come through a difficult year with reasonable success.

In every other sector of the group, substantial improvements have been made as the benefits of previous reorganisations, high capital expenditure and an upturn in trading conditions generally have begun to bear fruit.

At September 30, total group debt less cash and short term investments and deposits amounted to £18.7m, representing 43 per cent of the share capital and reserves. During the year a total of £12.6m was spent on new fixed assets.

The chairman says the year ended on a very strong note and order books were in many sectors at record levels. The coming year for the UK cheque printing business will be a particularly important and demanding period.



Book and publication companies are in "excellent shape" and considerable profit contribution is expected to flow from them and from new acquisitions. Packaging, general print and colour card companies have all made good progress this year and further improvements are expected. Overseas subsidiary

and associated companies are poised to advance strongly in the year ahead.

Comment
McCorquodale's 11 per cent rise in full year taxable profits does not on the face of it look exciting, but it represents enough of a recovery from the depressed first half to lift the share price by 10p to 155p. The group has adjusted more easily than expected to the change in clearing banks' cheque book printing requirements from batch to 24-hour ordering. Security printing volumes slipped slightly during the transition, but should resume a 3-5 per cent growth in the current year, while margins should be assisted by the arrival in 1985 of a new generation of cheque production machines. The book and publication companies have been kept busy in a buoyant market, with a first time four-month contribution from Varlicat adding £200,000 or so to group profits. A 15 per cent improvement in book publications and packaging orders plus further recovery from security printing points in current year profits of around £2m, pre-tax. That puts the shares on an undemanding prospective multiple of 10.7 after a 35 per cent tax charge.

COMPANY NEWS IN BRIEF

Taxable profits of Plaxtons (GB), coachbuilder, dropped in the 26 weeks ended October 27 to September 30, 1984, on a lower turnover of £31.33m, against £32.6m.

The company engaged in the re-organisation of its activities and the development of senior management. This together with a comprehensive product range, enables the future to be viewed with confidence.

Tax took £798,000 (£1.29m) and earnings per share fell from a restated 15.7p to 10p, but the dividend total is effectively unchanged at 4.5p net with a same-again final of 3p.

Pre-tax profits of £65,000 are reported by Armitage and Rhodes for the half-year to September 30 1984, compared with losses of £2,000 in the corresponding period last year.

Turnover of the group—its principal activities are the manufacture, finishing and sale of furnishing fabrics—was down slightly from £4.51m to £4.47m. The summer months are traditionally difficult in all the group's operations, and the trend has been compounded this year by the effect of the miners' strike, the continuing high levels of unemployment and the UK's economic uncertainties. Despite this however, the momentum of profitable operations continues.

There is an interim dividend of 1p. The company's shares are traded on the over-the-counter market.

A six-fold improvement in pre-tax profits is reported by E. J. Baldwin, clay and concrete manufacturer, with figures up from £23,000 to £192,000 in the year to September 30 1984. There is again no dividend.

Turnover rose from £2.16m to £2.83m and tax was £30,000 compared with £3,000. There was an extraordinary income of £88,000 this time. Stated earnings per 10p share were 2.53p against 0.64p.

An increase in pre-tax profits from £1.19m to £1.44m has been shown by N. Brown Investments for the 26 weeks to September 1 1984. Turnover of this Manchester-based mail order business rose from £17.93m for the comparable 27 weeks to £21.1m. The directors expect the year as a whole to "give cause for satisfaction."

Earnings per 20p share were shown as 8.82p (£2.22p) and the net interim dividend is lifted from 2.5p to 3p.

The William Jacks rights issue has been accepted in respect of 4.88m shares, totalling 86.74 per cent of the issue.

The balance of 717,178 shares will be taken up by the underwriters.

The interest rate for this week's issue of local authority bonds is 10½ per cent, up ½ of a percentage point from last week and compares with 9½ per cent a year ago. The bonds are issued at par and are redeemable on December 15 1985.

A full list of issues will be published in tomorrow's edition.

Initial benefits of the foundry reorganisation and a 35 per cent increase in turnover to £2.04m have helped Parkfield Group, the USM maker of high duty iron castings, to a profit of £110,500 in the 26 weeks ended October 27 1984, and interim dividends are being resumed with a payment of 0.8p net.

The cover for this dividend is lower than that which the directors would normally recommend. But they have taken account of second half which should show appreciably better results and the fact that cash flow is beginning to improve—"we have now eliminated net debt and are building meaningful cash balances," they say.

Parkfield has not paid a dividend for the last two years when it has been in loss on each occasion. For 1983-84 it was £84,706 after being £57,700 at the halfway mark.

For the half year to end-September 1984 Smith White worth achieved pre-tax profits of £130,539, against losses of £26,729, on turnover ahead at £2.42m compared with £778,054.

The chairman of this textile machinery manufacturer expects a "satisfactory outcome" for the year as a whole. There is no interim dividend.

After preference dividends absorbing an unchanged £1.181m and tax taking a same again £508,000, retained profit stood at £129,152 against losses of £28,416. Net earnings per 5p share were stated as 3.22p (0.71p loss).

Steel processor Frederick Cooper is raising its dividend from 1.65p to 1.77p net for the year ended July 31 1984, with a final of 1.94p. The profit showed some improvement, from £423,651 to £462,870, subject to tax £3,205 (£48,470).

There are extraordinary debits of £153,835 (£278,250) to leave the attributable balance at £290,830 (£96,928). Earnings are shown to be 5.68p (4.93p). The extraordinary charge represents deferred tax adjustments arising out of the Budget, £228,500, less ACT, previously written off £134,835.

Alphameric, a USM stock engaged in both the design and manufacture of custom-made computer peripherals, increased taxable profits from £239,000 to £344,000 in the six months to end-September 1984.

The result was achieved on turnover of £3.82m (£3.21m) and was struck after virtually unchanged interest charges of £37,000 (£38,000). Tax was £148,000 (£82,000). Earnings per 6p share are stated as 1.54p (1.25p)—in line with the prospectus, there is no interim dividend.

Dura Mill, the Lancashire-based textiles concern, plans to raise £228,000 net of expenses by way of a rights issue, and to use the proceeds to develop and expand the merchandising side of its activities.

Shareholders are to be offered 480,000 new ordinary shares of 25p each at a price of 80p per share, on the basis of one new share for every five now held. The issue is being underwritten by Corporate Financial Services, the group's ultimate holding company, without charge.

The directors say that they also intend to use part of the proceeds to reduce the company's existing bank borrowings.

The tender offer by Firstland Oil and Gas to purchase 82,500 ordinary shares in Fishermans Petroleum at a maximum of 63p each will close at 3.30 pm on January 15 1985. Firstland does not intend to make a final offer for Fishermans' Ordinary. Firstland owns 8,650 shares (2.77 per cent).

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12th December, 1984

FINANCIAL TIMES SURVEY

Singapore

In 25 years of independence, the island-city has prospered under its "old guard". Younger leaders are now coming forward to tackle new problems of a maturing economy.

A coming of age

By Chris Sherwell

AFTER a grand state exhibition, extended national festivities, and an exultant media campaign, Singaporeans are about to conclude a feast of patriotic self-congratulation with an election returning their government to power.

The celebrations commemorate 25 years of self-rule, during which the tiny island state has prospered beyond its wildest dreams. The election will see Mr Lee Kuan Yew, who has been Prime Minister from the start in 1959, confirmed as one of the world's longest-serving elected leaders.

If Singapore is coming of age, it is doing so at a vital moment. The country's "old guard" leaders are standing aside, and the economy is showing the onset of maturity. Singapore society is changing, and regional uncertainties persist. Above all, Mr Lee is planning to bow out.

The future promises to be as exciting as the past, and the question arises whether solid foundations have been laid. In spite of the government's warnings against complacency, and its acute sense of the country's vulnerability, the record of success prompts confidence rather than concern.

The past 25 years have involved battles with communists and communists, "confrontation" with Indonesia over an ultimately abortive fusion with Malaysia, and the slow sub-

mergence of ethnic, racial and religious divisions beneath an emergent Singaporean national identity.

Apart from securing the country's survival, the past 25 years have also seen the end of unemployment, bad housing and illiteracy. Singapore has exploited its location on trade routes by creating an efficient infrastructure of airport, seaport and telecommunications links, and offering a business environment which has attracted huge foreign investment.

Weakened

The country's 2.5m people enjoy a per capita income on a par with the Italians. Their currency is one of the strongest in the world, and the country's reserves are higher than the official U.S.\$10bn. The government's benevolent strong-arm paternalism has provided stability and continuity, and Mr Lee has become an unchallenged philosopher-king figure. None of this has been achieved without cost. Old community ties have weakened, the pursuit of material wealth has become almost obsessive, and power has become over-centralised. There is concern about alienation of the young, the government's domination of the economy along with the multinationals, and the ineffectiveness of the political opposition.

Some of this may be reflected in the December 22 election, and greatest attention will focus on the size of the vote against the ruling People's Action Party,

whose unofficial campaign has been building for more than 12 months. But while the outcome of the election is not in doubt, circumstances are changing in Singapore as time marches on.

Most significantly, Mr Lee, has indicated he will retire as Prime Minister by the time he is 65 in four years. Dr Goh Keng Swee, the First Deputy Prime Minister, and the inspiration behind the country's economic growth, is stepping down now, and Mr S. M. Rajaratnam, the other Deputy Prime Minister, is expected to leave politics now.

Other "old guard" leaders are also standing aside, and the party is including a total of 26 new, mostly young, candidates for the 79 seats being contested. The succession question is thus more pertinent than ever, and took on an intriguing dimension with the decision of Mr Lee's 32-year-old elder son, Brig Gen Lee Hsien Loong, to resign from the army and go into politics.

Clever, capable and amiable, Gen Lee is expected to take on a junior ministership and jostle with the so-called "second generation" leaders: Mr Goh Chok Tong, Defence Minister; Dr Tony Tan, Finance and Trade and Industry Minister; and Mr Ong Teng Cheong, head of the trade union movement.

These men, all in their 40s, are well-established, competent and self-assured. But they are said to lack the appetite for power and remain untested in a crisis.

Two constitutional reforms, may help a little, although both



Lee Kuan Yew, an enduring leader who has overseen the modernisation of Singapore

have proved controversial. One change adds three "non-constituency" seats to parliament, to be allotted to the three best losers in the event of a clean sweep by the People's Action Party. The idea reflects Mr Lee's worries since a by-election loss in 1981 ended 13 years of one-party parliaments. But the opposition may not take them up.

The other reform, not yet framed, will create a directly-elected president. The official aim is to prevent a rash cabinet dipping irresponsibly into Singapore's reserves. But Mr Lee has indicated he might be interested in the job, which may mean he will not bow out of politics. It could also affect the balance of power.

In economic terms the election could hardly have been better timed. Real growth in gross domestic product is likely to touch 8 per cent this year after last year's better-than-expected 7.9 per cent. Heavy counter-cyclical government spending, mostly in the construction sector, has carried the country through the Western recession, and the U.S. recovery has boosted growth for 15 months.

But external factors continue to determine Singapore's economic performance. The prospective U.S. slowdown will hit manufacturing and especially the rapidly-developing electronics sector. The outlook for the oil refining industry, which still dominates manufacturing,

remains gloomy, although capacity utilisation has been better than hoped. Singapore is the world's third largest refining centre.

Singapore's financial sector, a big contributor to overall growth, has also had a relatively quiet year. The island state is one of the world's largest offshore banking centres, and the size of the Asian dollar market — the regional element of the world-wide Eurodollar market — reached a record of almost US\$128bn in September.

But it is not clear where future growth of this sector will come from. Financial futures offers one possibility, but the new exchange which opened in September and is

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linked to Chicago has had a slow start because the markets have been less than volatile. To attract more fund management, another source of growth, Singapore must compete more aggressively with Hong Kong.

But this runs up against domestic priorities, particularly a determination not to allow the "internationalisation" of the Singapore dollar.

Manpower

The picture has also changed in the important construction sector. While public sector construction continues apace because of the housing programme and the mass rapid transit metro project, private sector activity has contracted sharply as the property market has weakened. Singapore is suffering a glut of office, commercial, retail, factory, warehouse, hotel and private residential space.

Although tourism has picked up slightly after last year's 3.5 per cent fall in the number of visitors, retailers are still complaining and hotel occupancy rates and tariffs have fallen. The stock market, reflecting all these trends, has drifted downwards over the past year, and it is not clear where the corporate sector should turn for new opportunities.

Generally, Singapore's economic strategy is based on the fact that it has a single resource—limited quality manpower—and cannot compete directly in mass production with more populous neighbours. Manpower is therefore being freed through widespread automation, to be trained in more productive skills and in turn attract sophisticated "high-tech" industry. The government's high-wage policy of the past few

years has been designed to spur this.

By the 1990s, the country wants to be an international centre offering financial, computer, information, consultancy and other professional services to the whole region. By that time, too, it wants to have ended its dependency on unskilled foreign workers.

The chances of all this happening are difficult to gauge. The Government is acknowledging that it will have to postpone its 1991 phase-out target for foreign workers. Mr Lee has admitted that Singapore should not expect to repeat the sort of double-digit growth rates of the past, and has spoken of 4 to 8 per cent growth in the coming years.

The country as a whole, however, has never seemed more secure internationally, and its relations with neighbours have rarely been on a better footing. Singapore continues to beef up its armed forces and is embarking on an ambitious civil defence programme, but it has no desire to provoke its neighbours. It would prefer to see co-operation grow faster within the non-Communist Association of South-East Asian Nations (Asean), which embraces Singapore, Malaysia, Indonesia, the Philippines, Thailand and Brunei.

Singapore continues to look far ahead as it plots its survival and growth, while maintaining its traditional cautious stance of expecting the worst and hoping for the best. While many find the country's political climate too suffocating and the society too regulated, they cannot deny the country's success.

For a city state which is a virtual anachronism, the first 25 years have astounded almost everybody.



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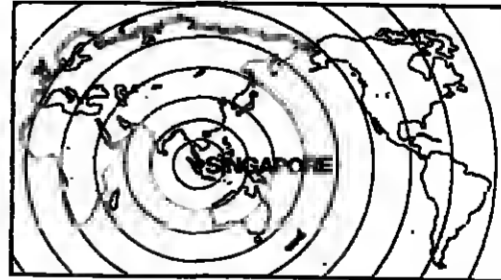
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Singapore 2

The country that used to be the world's third largest port has moved into second place.

In retrospect, Sir Stamford Raffles was not only a man of vision, but of tremendous business acumen. In an age when sea-going commerce was still at the fickle mercy of wind and current he foresaw Singapore's future importance as a port.

committing capital to imaginative and resourceful marketing policies and projects. This dramatic growth has been paralleled by the United Overseas Bank Group, which, from a modest capitalisation of S\$1 million back in 1935, has seen assets rise to S\$1.5 billion in 1983, a rise of over 20% compared to the previous year.

Head Office: 1, Boat Quay Street, #01-00 United Overseas Bank Building, Singapore 0104. Tel: 919988. Telex: RS 21533 & RS 21804 TUEHUA. Cable: TUEHUABANK (Malaysia)

Following in father's footsteps

Profile Lee Hsien Loong

FEW POLITICAL questions excite more speculation in Singapore than the issue of who will succeed Mr Lee Kuan Yew as Prime Minister.

The Prime Minister scoffs at suggestions that he is trying to create a dynasty. "I don't need to seek fulfillment vicariously," he says.

of Joint Operations and Plans, and finished as a Brigadier General—the youngest general in the country's history.



Lee Hsien Loong could be the man for his times.

Ruling party hopes for clean sweep in watershed election Passing of the old guard

Politics

IT IS election time in Singapore. Polling day will be December 22 and the formal campaign has only just begun.



abiding ethnic and religious divisions. That he thought the move necessary at all was a direct result of Mr Jeyaratnam's victory in Anson.

A PAP victory is not in doubt. It holds 74 of the 75 seats, and has won every election since self-rule began in 1959.

Mr Lee Kuan Yew will, of course, remain literally in charge as Prime Minister and the established "second generation" figures—Mr Goh Chok Tong, the Defence Minister, Mr Tony Tan, Finance Minister, Mr Ong Teng Cheong, union chief—will consolidate their positions further.

Mr Lee has pointed to the need to change the country's leadership. He points to the control of the media, the strangling of the bureaucracy, the tight control of the financial sector and the restructuring of the labour movement.

Mr Lee has insisted that he doesn't want to upset the executive powers of the Prime Minister and would like to establish this by seeing in the new system himself as premier. But Mr Teh says the reforms will change the whole structure of government, and few doubt that Mr Lee would soon become president — and a highly authoritative one—if he was to give up the premiership before he is 65 in four years.

The potential effect of this non-PAP vote has been dissipated by fragmentation of the opposition.

One of the most interesting newcomers is Brig-Gen Lee Hsien Loong, the 32-year-old elder son of Prime Minister Lee.

The aim is to prevent a future government bringing the country to its knees by dipping into reserves.

When the change was announced in mid-year, the opposition parties called the seats second class because the occupants would not be allowed to vote on no-confidence motions, supply bills or constitutional amendments.

Chris Sherwell

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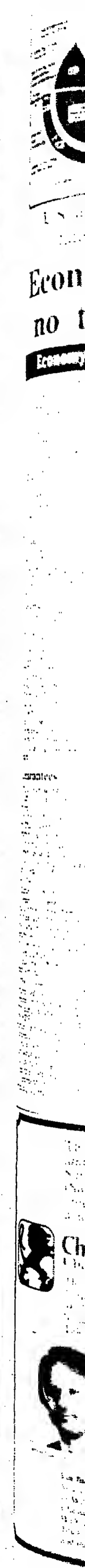
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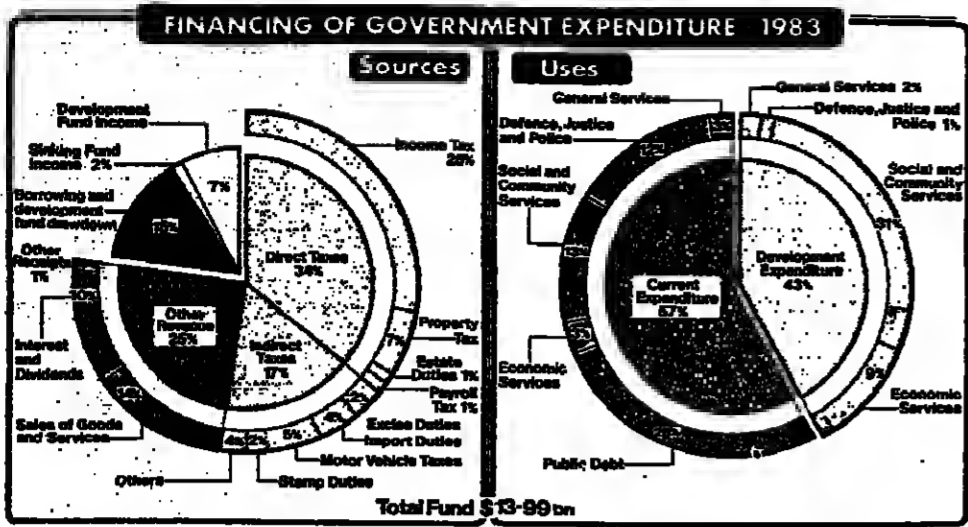


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U.S. uncertainty is leading to caution over future growth. Terry Povey reports

Economic paragon with no time for Friedman

Economy

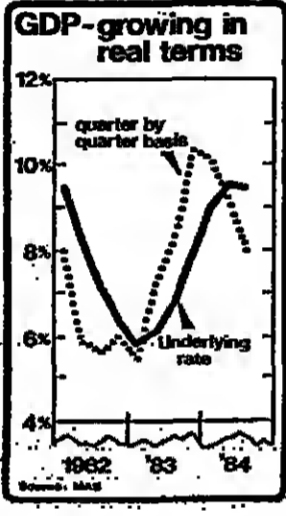
SINGAPORE'S economy is still growing. Demand from the U.S. is helping to promote a considerable turnaround in the manufacturing sector and the buzz of activity in construction is still audible above the grumbles of concern over excess hotel capacity and office space.

The country is a virtual paragon of economic virtue, with virtually no unemployment, inflation of around 3 per cent and income per head of US\$8,000—27th in the world and the highest in the region—plus reserves in excess of US\$10bn.

The real rate of overall growth in Gross Domestic Product was 8 per cent for the third quarter of 1984 compared with the same quarter in 1983.

Government and analysts have become more cautious about the trend for the rest of the year and 1985, mainly because of U.S. economy uncertainties. (Some are forecasting about 3 to 4 per cent real growth for 1984, although in the recent past such figures have proved to be underestimates.)

Concern for the level of demand for Singapore's goods and services from across the Pacific is widely felt, but the government is going a great deal to help sustain demand through a big construction programme.



Guarantees

This year work on the S\$5bn (US\$2.3bn) mass rapid transit project is in full swing with sites to be seen all over the city. The government is also constructing a record 48,000 units of housing—the Housing Development Board is on target for its objective of providing for 80 per cent of Singaporean families.

Money for these two big enterprises comes mainly from the Central Provident Fund—the "ballast of the economy" as one banker described it. All employees contribute 25 per cent of their gross pay, to which employers add another 25 per cent to this once-off retirement payment scheme.

The government guarantees a return of 6.5 per cent per annum on the fund. As well as providing insurance against age, the CPF is also a deflationary factor for the economy, diffusing tendencies to overheating that might otherwise accompany the high wage policy.

It is the low cost of funds from the CPF that enables the government to sustain its pump-priming operation in construction, which has a spin-off effect on other sectors.

Private sector construction activity has taken a nose dive. In the first three quarters of 1984, construction contracts awarded in the sector were worth S\$6,780m, down 23 per cent from the S\$7,520m in the same period of 1983. Only S\$1.3bn was for the private sector, less than half of the S\$3.05bn previously.

But construction only contributes some 8 per cent in GDP, even if it is where the government's economic muscle can be seen most clearly. The other main sectors are trade and tourism (which contributed 23 per cent of GDP in 1983),

Defence

MORE INFORMATION has emerged on Singapore's defence policy in the past two years than at any time since the government started building up the armed forces following the traumatic break with Malaysia in 1965.

The man who can take much of the credit for this is Mr Goh Chok Tong, the Defence Minister and one of the country's key "second generation" leaders.

A tall, rather shy man of 43, he explains the change quite simply: "We were so secretive. We found people saying we couldn't defend ourselves, and asking why we were spending so much. So we decided to explain things more openly."

The result is greater understanding over a range of tricky defence issues. Not only the high level of defence spending, but heavy purchases of sophisticated hardware, the attempt to involve every man, woman and child in civil defence, and the rationale underlying the robust issue of defence preparedness.

But the publicity carries the possibility of misinterpretation by Singapore's neighbours. Dr Goh Keng Swee, the Deputy Prime Minister and the man who is credited with building up the armed forces after 1965, has warned that the worst policy would be for Singapore to arm itself to the point where its neighbours misread its intentions.

"We are not Israel, and South-East Asia is not the Middle East," he said.

At home, defence is not a big political issue. But the drive to increase awareness is aimed at any sceptical young Singaporeans who wonder who the true enemy is, and question the purpose behind the defence effort. They point to the area's relative stability and high growth, to Singapore's good relations with Indonesia and

Raising the cost of aggression



Goh Chok Tong: "we decided to explain things."

Malaysia and — slightly more worriedly — to the seeming impossibility of resisting larger neighbours' potentially awesome power.

Officials will not point fingers at possible aggressors, but the standard answer no longer stops at saying how uncertain the world is, how South-east Asia remains a key area of super-power rivalry and how any sudden event in the region could upset the present calm.

Prime Minister Lee Kuan Yew, for example, believes that Singaporean backbones must be stiffened. "If the civilian population is faint-hearted and intimidated as it sees huge forces mobilising, the battle is lost before any shot is fired," he says.

Mr Lee's son, Brig Lee Hsien Loog, who resigned his army post to go into politics, spelled out why a small state needed a muscular defence policy. This explained Singapore's policy of "total defence," a strategy embracing civil defence and psychological preparedness which has received great publicity over the past year.

Conscript

There had to be a "penalty for avarice," said Brig Lee. A small nation's security, like a superpower's, depended on deterrence: it had to make the costs of aggression "visibly and credibly exorbitant." It could not surrender in advance, for that would invite trouble, whereas if one was willing to pay, "one might never have to pay."

Credible deterrence had to depend on a viable defence. That meant forcing an aggressor to field large forces and fighting for battle victories to compel a favourable peace. It also meant building your own conventional forces, and moulding a conscript army better trained and better equipped than its opponents. Guerrilla war could only carry on the fight after territory and people were overrun.

ment is installed in Phnom Penh beholden neither to Moscow nor Peking.

It is automatically presumed that Singaporean and Indonesian forces if asked would go north to help defend Thailand, even though the non-Communist Association of South East Asian Nations, which embraces those three countries plus the Philippines, Brunei and Malaysia, is not a mutual defence alliance.

Singapore and Malaysia are already members of the Five Power Defence Arrangement with Britain, Australia and New Zealand, and Mr Lee is convinced that this should continue because it further deters any outside aggressor and reflects the West's commitment to the region.

Although Australia is withdrawing Mirage jets kept at Butterworth in Malaysia, the F-18s with which it is replacing them will be despatched regularly to the region from their Australian bases. There is no intention by the recently-elected New Zealand Government to withdraw its troops based in Singapore.

Ammunition

Singapore and Malaysia, meanwhile, do joint military exercises abroad—though still not in Malaysia—and Singapore has access to jungle warfare facilities in places like Brunei. Singapore is also likely to share with Malaysia the information it gathers on its four Grumman E-2C Hawkeye early-warning reconnaissance aircraft in operation later this decade.

It is clear that air defence is a big part of Singapore's overall defence strategy. The armed forces are purchasing General Dynamics F-16s in the J-79 export version for delivery in 1987-88, plus the French Super Puma transport helicopter. They are also buying up to 30 Italian Siai Marchetti S-21 jet trainers, which Singapore wants to manufacture at home. Singapore has

also bought the improved Hawk surface-to-air missile.

The proposed manufacture of jet trainers is one element of a growing domestic arms industry in Singapore, sponsored by the Ministry of Defence through its Sheng Li holding company. Singapore can already refurbish and repair Hercules transports and Skyhawk jets, overhaul jet engines and service aircraft components and avionics systems.

It can also maintain and refurbish tanks and armoured personnel carriers, it manufactures a highly successful light machine gun and assault rifle, and can produce small arms ammunition and medium-calibre ammunition for anti-aircraft and aircraft cannons. It manufactures grenades, thunder-fishes, mines, mortars and bombs.

Officials say the foreign hardware purchases do not represent a hardening of Singapore's defence strategy as much as the growing maturity of its forces' defence capability. Singapore spends as much per capita on defence as neutral Sweden or Switzerland, and never more than 6 per cent of gross domestic product they say. Spending this fiscal year is S\$2.26bn.

The constraint on the growth of Singapore's armed forces is not money but manpower. The size of the forces is more than 200,000, of which about 150,000 are reservists. About 20,000 a year enter national service, which lasts two to 21 years.

Reflecting the manpower constraint, the broader mass of the population is becoming increasingly involved in civil defence. The plan, launched almost two years ago, aims to recruit and train volunteers in every parliamentary constituency across the island through local residents' committees.

If outsiders find it all faintly horrifying, that is exactly as the Singaporeans would like it.

Chris Sherwell

Foreign companies are attracted to the island because of cheaper labour, generous tax holiday schemes — including tax treaties, although not with the U.S. There are no bars on the repatriation of profits, no requirements on the amount of local ownership and good infrastructure and connections with the outside world.

It is privately estimated that the proportion of GDP produced by multinationals rivals that of domestic concerns in the manufacturing sector. One analyst suggested the breakdown was:

- Government-owned 40 per cent — up from 25 per cent two years ago;
- Singaporean-owned private about 50 per cent;
- Multinationals up to almost 30 per cent.

The growth of the manufacturing base has changed Singapore's character says Mr Jan Kingzett, of merchant bank SIMB.

"It is no longer a developing country and so cannot be compared with, say, Malaysia or Thailand," he said. "Singapore is an industrialised state, even if many of its people don't realise it yet."

As such the problems of maturing traditional industries are beginning to become a burden — especially in shipping and ship repair. The government's commitment to profitability in the state sector could soon be tested here.

Among the multinationals there is a growing concern over rising wages of the local workforce. The national round of wage talks, over which the government has great influence, faces an initial demand this year for 8 to 12 per cent rises from the National Trades Union Congress (whose head is a member of the cabinet).

Given the government influence over wage levels plus its tight labour market policy, foreign employers might be forgiven for feeling that wage rates are being set by the authorities. However, the government is not impressed by claims that it is pricing itself out of the assembly market.

Downturn

The shift of production by multinationals to Singapore has helped boost total trade, although of course a good deal of this involves re-exporting. In 1983 exports totalled a record S\$46bn (up 4 per cent) of which S\$8.4bn went to the U.S. Of the rest Malaysia took 17.8 per cent, Japan 9.2 per cent, Hong Kong 6.9 per cent and the EEC 9.1 per cent.

Imports for 1983 were down marginally, reflecting the industrial downturn then prevailing. The regular main suppliers were Japan with 18 per cent of the S\$59.5bn total, the U.S. with 15.1 per cent, Malaysia with 14.4 per cent, Saudi Arabia with 10.9 per cent and the EEC with 10.3 per cent. Oil and its products constitute just over a third of two-way trade.

The Government's policy is to make existing businesses more efficient through automation, to attract high-tech and bio-tech industries through upgrading its workforce, and to move strongly into services. It is committed to staying as far ahead of its neighbours as possible.

And the Government is willing to use its financial strength to keep things moving.

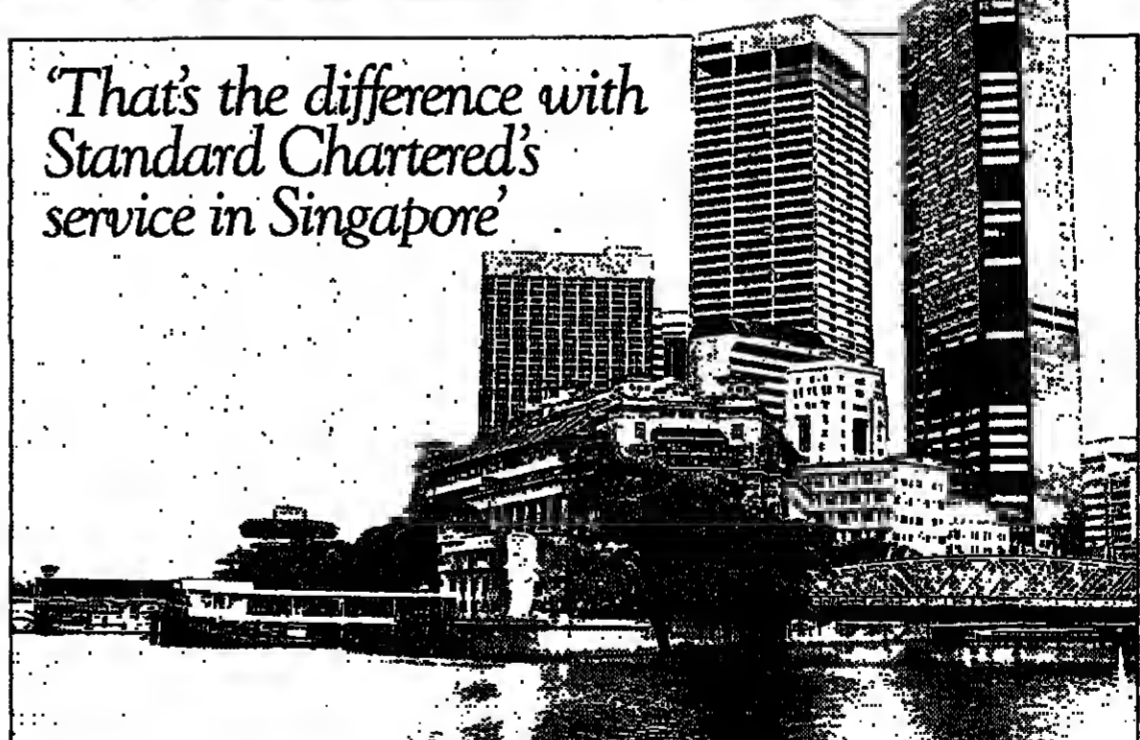
"This country is ruled by muscular Keynesians. Milton Friedman has no friends here," said a prominent Chinese banker.

Some are surprised that the growth rate may be slowing down, although at 8 per cent, it is still twice what the OECD is expecting for its members to average.

Mr Kingzett says: "I can't understand the element of surprise in some peoples' attitude to the present situation. We are three years off a cyclical peak and two years into a property downturn."

"The private sector is bursting but there has been no weakening of the Government's resolve to maintain the currency on a par with the U.S. dollar. And that's basically good news for everybody."

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For further information please contact either Simon B. H. Lim, FRICS, at the above address or William E. H. Bagnall, FRICS, at Chestertons, 54 Brook Street, London W1Y 1YB. Telephone: 01-499 0404, Telex: 8812560 up to December 31st 1984 and thereafter at the Singapore address.

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table containing stock prices, organized by sector (A through Z) and listing various companies with their respective closing prices and volume.

Continued on Page 25

Handwritten scribble or signature at the bottom of the page.

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Table of American Stock Exchange Composite Closing Prices, organized by sector (A-Z) and listing stock symbols, prices, and volume.

Continued on Page 26

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Table of New York Stock Exchange Composite Closing Prices, organized by sector (A-Z) and listing stock symbols, prices, and volume.

Notes regarding stock prices, dividends, and company actions.

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Table of world stock markets including Austria, Germany, Norway, Australia, Japan, Hong Kong, Switzerland, Netherlands, and Canada. Columns include country, date, price, and change.

OVER-THE-COUNTER section listing various stocks with columns for stock name, price, and change.

LONDON section listing stock prices and changes, including a list of chief price changes and a table of falls.

CANADA section listing stock prices for Toronto, with columns for stock name, price, and change.

MONTREAL section listing stock prices for Montreal, with columns for stock name, price, and change.

Continued on Page 27 section, listing additional stock prices and market data.

AMERICAN STOCK EXCHANGE CLOSING PRICES section listing stock prices for the American stock exchange.

Indices section listing various market indices and their values.

WORLD ECONOMIC INDICATORS section listing global economic indicators and their trends.

WORLD STOCK MARKETS

OVER-THE-COUNTER

Table of over-the-counter stock prices including columns for Stock, Sales, High, Low, Last, and Change. Includes sub-sections like 'Continued from Page 26' and 'H-M'.

Main table of world stock markets with columns for Stock, Sales, High, Low, Last, and Change. Includes sub-sections like 'L-R', 'O-O', 'P-O', 'S-S', 'T-T', 'W-W', 'X-Y-Z'.

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Table listing various international banks such as Abu Dhabi Investment Company, Al-Mal International Limited, Amro International Limited, Arab Banking Corporation, Banca Commerciale Italiana, etc.

FT COMMERCIAL LAW REPORTS Damage to steel coil cargo cannot be recovered by risk-bearing non-owner

LEIGH AND SULLIVAN LTD v ALIANKON SHIPPING CO LTD Court of Appeal (Sir John Donaldson, Master of the Rolls, Lord Justice Oliver and Lord Justice Robert Goff); December 7 1984 WHERE A c & f seller retains the right to dispose of cargo so that the property does not pass to the buyer until payment, any right under the bill of lading to sue the shipowners for damage to goods in transit remains with the seller, notwithstanding that the bill of lading has been endorsed and is held by the buyer. Also, though in some circumstances the buyer may have a right to sue in tort for economic loss resulting from the damage, he has no such right where the shipowners' liability would thereby be rendered greater than his contractual liability under the bill of lading contract. The Court of Appeal so held when allowing an appeal by shipowners, Aliankon Shipping Co Ltd, from Mr Justice Staughton's decision that buyers of cargo, Leigh and Sullivan Ltd, were entitled to sue them for damage to the cargo which occurred on a voyage from Korea to Immingham. SIR JOHN DONALDSON said that the issue in the appeal was whether it was the buyers or the sellers who were entitled to sue the shipowners. Under a c & f contract of sale, steel coils were to be shipped from Korea to Immingham. The price was payable by a 180-day bill of exchange to be endorsed by the buyers' bank in exchange for a bill of lading. The bill was to be delivered to the buyers and the vessel sailed. The buyers had intended to re-sell the steel before the bill of lading was tendered and before they had to produce the bill of exchange in payment of the price. Steel prices fell and they were unable to effect a sale. The bank considered there would be insufficient security if it backed the bill and it declined to do so. The buyers and sellers, who were both substantial and respectable concerns, got together to resolve the problem. It was agreed that the seller would not insist on endorsement of the bill of exchange by the bank. Both parties wished to convert the goods into money as soon as possible. The sellers would do their best to help the buyers re-sell the goods. They would be held "to the order" or "at the disposal of the sellers, whose approval would be obtained before they were sold. The endorsed bill of lading was sent by the sellers to the buyers with a letter dated October 11, which stated that the goods were to be "at the disposal of the sellers" until further notice. On a claim of the buyers against the shipowners for damage to the goods on the voyage, Mr Justice Staughton held that the property in the goods passed to the shipowners on the bill of lading and delivery of the bill of lading. Section 1 of the Bills of Lading Act 1924 provided that every endorsement of a bill of lading to whom the property in the goods passed shall have transferred and vested in him all rights of suit. Accordingly, the judge held, the right of suit on the bill of lading was transferred and became vested in the buyers. He must have overlooked the effect of section 19(1) of the Sale of Goods Act 1979 which provided that where there was a contract for sale of specific goods the seller might reserve the right of disposal until certain conditions were fulfilled, "and in such a case, notwithstanding the delivery of the goods to the buyer or to a carrier for the purpose of transmission to the buyer, the property in the goods does not pass to the buyer until the conditions imposed by the seller are fulfilled. Section 19(1) precisely fitted the facts of the present case and, no notice having been given revoking the seller's right of disposal, the property in the steel remained in the sellers, notwithstanding delivery of the bill of lading to the buyers. It followed that section 1 of the Bills of Lading Act, the operation of which was conditional on the passing of property, did not operate to transfer to the buyers any right of suit under the bill of lading contract. The buyers could not rely on any implied contract between them and the shipowners on the terms of the bill of lading. The only contract which could be implied was between the sellers and the shipowners. That was of no assistance to the buyers, as the judge rightly held. The conclusion disposed of all contractual claims by the buyers against the shipowners; but it still left a claim in tort. If there was any breach of a duty on the part of the shipowners, it took place when the steel was in their custody. At that time the buyers were neither owners, nor had they any right of possession other than as persons who held the bill of lading on behalf of the sellers. Their only connection with the steel was that they had agreed to buy it on a c & f terms, the seller's liability being a right of disposal pending payment of the price. Under such a contract the duty of a seller was to ship goods conforming with the contract, and to secure a contract of affranchement in customary terms. Provided that he did that, the buyer was bound to pay the price, irrespective of whether the goods had been lost or damaged in transit. In the Wear Breeze (1980) 1 QB 219 Mr Justice Roskill reviewed all the authorities and said that when parties to a contract for the sale of goods contemplated risk passing they were contemplating that should the goods be lost or damaged, the buyer "must bear the resulting loss himself." It was held in the Irene's Success (1981) 2 Lloyd's Rep 635 and the Neo Tyti (1982) 1 Lloyd's Rep that the law had been changed by Anns v Merton (1978) AC 728, 751-2. Applying the two-stage test formulated by Lord Wilberforce in Anns, the first question was whether, as between the buyers and the shipowners, there was a sufficient relationship of proximity, such that in the reasonable contemplation of the shipowners, carelessness on their part would be likely to cause damage to the buyers. The answer was "yes" and accordingly prima facie the shipowners did owe the buyers a duty of care. The second stage of the test was to ask whether there were any considerations which ought to negative or limit the scope of the duty or the class of person to whom it was owed. Mr Stumm put forward the considerations inter alia that the existence of a duty of care owed to others than the owners of cargo would impose on a shipowner most of the liabilities which he would generally assume by contract by virtue of the Hague Rules, without the protection of the Rules; and he would be potentially exposed to liability to anyone who might suffer loss because the nature of his contractual arrangements prevented him from recovering from anyone other than the shipowner. These considerations were wholly compelling. The relationship between buyer and seller on one hand and cargo-owner and shipowner on the other, were quite distinct. In the present case the buyers claimed the right to impose on the shipowners a higher duty of care than the shipowners owed to the seller under the bill of lading contract. The appeal should be allowed. The buyers had no right to sue the shipowners. LORD JUSTICE ROBERT GOFF agreeing that the appeal should be allowed, said that the Wear Breeze was founded primarily on authority of some antiquity (Coats (1842) 3 QB 483; Coombs (1858) 3 H & N 370; see Charlotte (1908) P 266; Simpson (1878) 2 App Cas 378). One effect of more recent authorities was that there had been a gradual recognition of a right of recovery for purely economic loss in certain specific cases (Greystoke Castle (1847) AC 265; Hedley Byrne (1964) AC 616; Ross (1960) CA; Parry (1976) 136 CLR 525; Junior Books (1982) AC 520, 539). There was no good reason in principle or policy why the c & f buyer should not have a direct cause of action against a shipowner in tort in such a case as the present. The Wear Breeze should now be regarded as wrongly decided and overruled. The next question therefore was whether, on the facts of the case, the buyers had a good claim in tort against the shipowners. Under the terms of a time charter between the shipowners and charterers, the charterers were responsible for stowage. The shipowners therefore owed no contractual duty of care. The negligent acts were caused by stevedores employed by the charterers. There had been no breach by the shipowners of their duty of care to the buyers. LORD JUSTICE OLIVER, also agreeing that the appeal should be allowed, said that nothing in the cases in recovery of damages for "economic loss" since 1980 led to the conclusion that the principles in the Wear Breeze no longer represented the law. There seemed to be extremely good reasons for adhering to the principle established by the Wear Breeze and the cases which followed it. Particularly compelling was the consideration that to impose on a shipowner a duty of care to others than the owners of cargo would deprive him of the protection of the Hague Rules. The Wear Breeze still represented the policy of the law by reference to which the existence of a duty of care in negligence was to be judged in the present circumstances. The Irene's Success was wrongly decided on that point. For the shipowners: Jonathan Staughton (Holmes Fenwick & Willis). For the buyers: Anthony Clarke QC and Nigel Teare (Anthony King & Co, Solicitors). By Rachel Davies Barrister

NZI Corporation Limited INTERIM RESULTS NET EARNINGS FOR FIRST HALF UP 53% Extracts from the Report of Directors for the six months ended 30 September 1984 [Unaudited consolidated net earnings after tax for the six months were \$37,818,000 compared with NZ\$24,709,000 for the first half year in 1983—an increase of 53%.] [The profit was earned on gross revenues of NZ\$518,197,000, up 28.7% on the 1983 half year.] [The improved trends shown in the last financial year have continued into the current year with a further substantial increase in operating earnings. Total Group operating earnings for the half year were \$24,127,000 compared with \$14,245,000 last year—an increase of 69.4%.] [In the General Insurance Division the measures taken to improve underwriting out-turn and reduce costs are now having their full effect and producing substantially improved results despite a continuation of highly competitive business conditions. Our major territory, Australia, has produced a very pleasing result whilst New Zealand, Malaysia and Hong Kong have all shown considerable improvement. Singapore has been disappointing and in the U.S.A. we have suffered some serious losses during the run off of our former agency business.] [The Life Insurance Division had operating earnings of \$1,565,000 and featured a particularly good performance in New Zealand.] [The Finance Companies Division's operating earnings continue to grow at a substantial rate and at \$3,898,000 are 77.3% up on 1983. The realised gains on sale of investments for the Division included \$6,476,000 which arose from the sale of the interest in Bunting & Co. Ltd. to Brierley Investment Ltd.] [Other Division are all trading well and ahead of budget.] [The 20% devaluation of the New Zealand dollar on 18 July 1984 contributed to a large increase in the value of the Group's offshore net assets, overseas insurance exposures and capital needs when expressed in New Zealand currency. Exchange fluctuations for the half year amounted to \$67,888,000.] [With effect from 1 April 1984 the exchange fluctuations are accounted for in terms of a new accounting policy whereby the net gains and losses arising from the translation of overseas currencies to New Zealand currency are taken direct to Reserves and not through the Earnings Statement.] INTERIM DIVIDEND [The Directors announced on 18 October an interim dividend of 3.75 cents (7 1/2%) per share payable on 7 November 1984.] FUTURE PROSPECTS [The Directors expect that, in the absence of extraordinary claims affecting the General Insurance Division and allowing for the non-recurring capital gain which arose from sale of the interest in Bunting & Co. Ltd. to Brierley Investments Ltd., earnings of the Group should continue at a similar level in the second half-year.] SIR ALAN HELLABY Chairman of Directors 5 November 1984 Unaudited Consolidated Results for the Half-Year ended 30 September 1984 HIGHLIGHTS Half year ended 30 September 1984 1983 (SINZ) (SINZ) Revenues 518.2 million 402.6 million Consolidated Net Earnings after tax 37.8 million 24.7 million Dividend Paid 11.9 million 8.5 million Earnings per share 11.96 cents 8.73 cents Dividend per share 3.75 cents 3.00 cents *Adjusted for 1984 bonus issue NZI Corporation Limited 3-13 Shortland Street, P.O.Box 3478, Auckland 1, New Zealand Facsimile No. (0064) 91 704 931. Telex: NZ2928. Telephone: 778-820

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MARKET REPORT

Steep rise in money supply hits Gilts and causes equity leaders to backtrack

Account Dealing Dates

Table with columns: Dealings, Account Dealing Dates, Day

The worst set of money supply statistics since July 1980, when...

Analysts had predicted a sharp increase in November money growth...

British Telecom again consumed equity market interest. Throughout the session...

Hambro Life rise Hambro Life stood out in insurance, rising 13 to 470p on revised speculation...

94p. Hambros gained 6 in sympathy to 159p. Elsewhere, Rogg...

Analysts had predicted a sharp increase in November money growth...

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Hambro Life rise Hambro Life stood out in insurance, rising 13 to 470p on revised speculation...

FINANCIAL TIMES STOCK INDICES

Table with columns: Index, Dec 11, Dec 10, Dec 9, Dec 8, Dec 7, Dec 6, Dec 5, Dec 4, Dec 3, Dec 2, Dec 1, 1984

10 am 933.0, 11 am 922.8, Noon 933.0, 1 pm 934.5

100 Gov. Sec. 151/28, Fixed Int. 1223, Ordinary 1/7/35

HIGHS AND LOWS S.E. ACTIVITY

Table with columns: Index, High, Low, Daily Change

the day with minor losses and the movements in secondary stocks usually resulted from...

10 to 46p. Extel rallied 7 to 260p after recent weakness...

London-domiciled Financials again featured Charter Consolidated...

Burmah Oil firm The Saudi Arabian oil minister's statement that the new price...

Traf. House advance Selective support was forthcoming for the miscellaneous industrial leaders...

Kuala Lumpur Kepong, 91p, and Highlands, 92p. Teas featured...

Golds quiet Mining markets put up yet another lacklustre showing...

London-domiciled Financials again featured Charter Consolidated...

Burmah Oil firm The Saudi Arabian oil minister's statement that the new price...

Traf. House advance Selective support was forthcoming for the miscellaneous industrial leaders...

EQUITIES

Table with columns: Issue, Price, Change, Stock

FIXED INTEREST STOCKS

Table with columns: Issue, Price, Change, Stock

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MONDAY'S ACTIVE STOCKS

Table with columns: Issue, Price, Change, Stock

ACTIVE STOCKS

Table with columns: Issue, Price, Change, Stock

OPTIONS

Table with columns: Issue, Price, Change, Stock

RISES AND FALLS YESTERDAY

Table with columns: Issue, Price, Change, Stock

LONDON TRADED OPTIONS

Table with columns: Option, Price, Change, Stock

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns: Index, Dec 11, Dec 10, Dec 9, Dec 8, Dec 7, Dec 6, Dec 5, Dec 4, Dec 3, Dec 2, Dec 1, 1984

FIXED INTEREST

Table with columns: Index, Dec 11, Dec 10, Dec 9, Dec 8, Dec 7, Dec 6, Dec 5, Dec 4, Dec 3, Dec 2, Dec 1, 1984

FT-SE 100 SHARE INDEX 1196.1 +0.1 1196.0 - 1197.9 1196.1 1197.8 1192.9

EUROPEAN OPTIONS EXCHANGE

Table with columns: Series, Vol., Last, May, Last, Aug, Last, Stock

NEW HIGHS AND LOWS FOR 1984

Table with columns: Issue, Price, Change, Stock

NEW LOWS

Table with columns: Issue, Price, Change, Stock

TOTAL VOLUME IN CONTRACTS

Table with columns: Issue, Price, Change, Stock

BRITISH GOVERNMENT INDEX-LINKED STOCKS

Table with columns: Index, Dec 11, Dec 10, Dec 9, Dec 8, Dec 7, Dec 6, Dec 5, Dec 4, Dec 3, Dec 2, Dec 1, 1984

POSITIVE

That's BTR

BRITISH FUNDS

Table of British Funds including 'Shorts' (Lives up to Five Years) and 'Five to Fifteen Years'.

Table of 'Over Fifteen Years' and 'Undated' funds.

Table of 'Index-linked' funds.

Table of 'CORPORATION LOANS'.

Table of 'COMMONWEALTH AND AFRICAN LOANS'.

Table of 'LOANS' including 'Building Societies'.

Table of 'Public Board and Ind.'.

Table of 'Financial' data.

Table of 'FOREIGN BONDS & RAIS'.

FT LONDON SHARE INFORMATION SERVICE

AMERICANS

Table of American stocks including 'AMERICAN BANKING CORP.', 'AMERICAN EXPRESS CO.', etc.

BEERS, WINES - Cont.

Table of Beer and Wine stocks.

BUILDING INDUSTRY, TIMBER AND ROADS

Table of Building Industry, Timber and Roads stocks.

DRAPERY & STORES - Cont.

Table of Drapery and Stores stocks.

ENGINEERING - Continued

Table of Engineering stocks.

INDUSTRIALS (Miscel.)

Large table of Industrial stocks including 'AGFA AG', 'ALCOA', 'AMGEN', etc.

CANADIANS

Table of Canadian stocks.

CHEMICALS, PLASTICS

Table of Chemicals and Plastics stocks.

DRAPERY AND STORES

Table of Drapery and Stores stocks.

ENGINEERING

Table of Engineering stocks.

BANKS, HP AND LEASING

Table of Banks, HP and Leasing stocks.

BEERS, WINES AND SPIRITS

Table of Beer, Wine and Spirit stocks.

DRAPERY AND STORES

Table of Drapery and Stores stocks.

ENGINEERING

Table of Engineering stocks.

HOTELS AND CATERERS

Table of Hotels and Caterers stocks.

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INDUSTRIALS - Continued

Table of stock prices for various industrial companies, including columns for High, Low, Stock, Price, and % Change.

LEISURE - Continued

Table of stock prices for leisure-related companies, including columns for High, Low, Stock, Price, and % Change.

PROPERTY - Continued

Table of stock prices for property-related companies, including columns for High, Low, Stock, Price, and % Change.

INVESTMENT TRUSTS - Cont.

Table of stock prices for investment trusts, including columns for High, Low, Stock, Price, and % Change.

OIL AND GAS - Continued

Table of stock prices for oil and gas companies, including columns for High, Low, Stock, Price, and % Change.

MOTORS, AIRCRAFT TRADES

Table of stock prices for motor and aircraft trade companies, including columns for High, Low, Stock, Price, and % Change.

Commercial Vehicles

Table of stock prices for commercial vehicle companies, including columns for High, Low, Stock, Price, and % Change.

Components

Table of stock prices for component companies, including columns for High, Low, Stock, Price, and % Change.

Garages and Distributors

Table of stock prices for garage and distributor companies, including columns for High, Low, Stock, Price, and % Change.

SHIPPING

Table of stock prices for shipping companies, including columns for High, Low, Stock, Price, and % Change.

NEWSPAPERS, PUBLISHERS

Table of stock prices for newspaper and publisher companies, including columns for High, Low, Stock, Price, and % Change.

SHOES AND LEATHER

Table of stock prices for shoes and leather companies, including columns for High, Low, Stock, Price, and % Change.

SOUTH AFRICANS

Table of stock prices for South African companies, including columns for High, Low, Stock, Price, and % Change.

TEXTILES

Table of stock prices for textile companies, including columns for High, Low, Stock, Price, and % Change.

TOBACCO

Table of stock prices for tobacco companies, including columns for High, Low, Stock, Price, and % Change.

PAPER, PRINTING ADVERTISING

Table of stock prices for paper, printing, and advertising companies, including columns for High, Low, Stock, Price, and % Change.

FINANCE, LAND, ETC

Table of stock prices for finance, land, and other companies, including columns for High, Low, Stock, Price, and % Change.

TRUSTS, FINANCE, LAND

Table of stock prices for trusts, finance, and land companies, including columns for High, Low, Stock, Price, and % Change.

INSURANCES

Table of stock prices for insurance companies, including columns for High, Low, Stock, Price, and % Change.

PROPERTY

Table of stock prices for property companies, including columns for High, Low, Stock, Price, and % Change.

LEISURE

Table of stock prices for leisure companies, including columns for High, Low, Stock, Price, and % Change.

International Finance DAIWA SECURITIES logo and header.

MINES - Continued

Table of stock prices for various mining companies, including Central African, Australian, and Tins.

OVERSEAS TRADERS

Table of stock prices for overseas trading companies.

PLANTATIONS

Table of stock prices for plantation companies.

MINES

Table of stock prices for various mining companies.

REGIONAL & IRISH STOCKS

Table of stock prices for regional and Irish stocks.

OPTIONS - 3-month call rates

Table of 3-month call option rates for various companies.

Recent Issues and Rights Page 27

Disclaimer text regarding the accuracy of the information.

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trst. Mgrs., British Overseas, and others, with columns for name, manager, and performance metrics.

FT UNIT TRUST INFORMATION SERVICE

Main table of unit trusts including categories like Bond Managers, Equity Managers, and Money Managers, with detailed performance data for each.

City of Westminster Assurance

Table listing various insurance policies and their details.

General Practitioner Insurance

Table listing insurance services for general practitioners.

Commercial Union Group

Table listing commercial insurance services.

Warranty Unit Trust Managers Ltd

Table listing warranty unit trust managers.

Whitbread Unit Trust Managers Ltd

Table listing Whitbread unit trust managers.

Wright Simpson Fund Managers Ltd

Table listing Wright Simpson fund managers.

Warranty Asset Management Ltd

Table listing warranty asset management services.

Warranty Life Assurance Co. Ltd

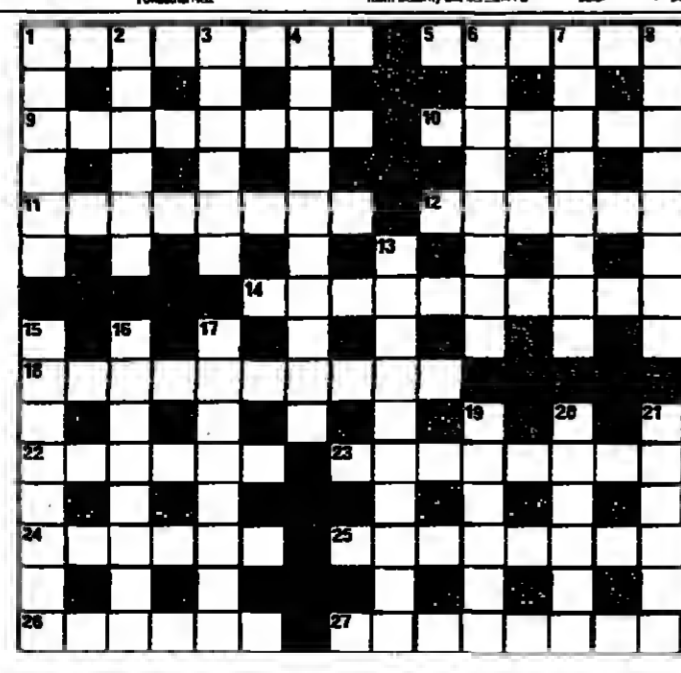
Table listing warranty life assurance services.

Warranty Life Assurance Co. Ltd

Table listing warranty life assurance services.

F.T. CROSSWORD PUZZLE No. 5,593

- ACROSS
1 Deal, perhaps, for 2 in cooked foods (8)
5 12 of the French start on the Clyde (6)
9 Number of acrosses in French en route, possibly (8)
10 4 in the French railway uniform (6)
11 Last hour, perhaps, for loch in the revolution (8)
12 River, one in 7 (6)
14 ESP is next—she's needed (5, 5)
18 Number of porridge eaters, maybe herb eaters (5, 5)
22 Notes infers 4 (6)
23 Unlucky form of rite coming in later (8)
24 Pressed the Irish for 1 penny formerly (6)
25 9 in cat has very little significance (8)
26 Rush contains 10 (6)
27 Raise bird about 8 (8)
DOWN
1 Allow to be hurt (6)
2 Made groovy music? (6)
3 Become old accompanying the queen (6)
4 Worked too hard, it's obvious not being sober (10)
6 Virus cure to change the world (8)
7 Inscription on old coin referred to above (3, 5)
8 Vexations, in old English, disturbed cosy Anne (8)
13 Treasury has new hooters to use (10)
15 Fairly rigid suits going up to angle (8)
16 Religious without patron earlier (8)
17 Get back like a dog? (8)
19 Making an effort is tiresome (6)
20 Be sorry when imprisoned again? (6)
21 Harmony that isn't? (6)



Solution to Puzzle No. 5,592
A
C
R
O
S
S
1 D E A L
5 T W E L F E
9 A C R O S S E S
10 F O U R
11 L O C H
12 R I V E R
14 E S P
18 H E R B
22 N O T E S
23 L A T E R
24 P E N N Y
25 C A T
26 R U S H
27 B I R D
D
O
W
N
1 H U R T
2 M U S I C
3 Q U E E N
4 S O B E R
6 W O R L D
7 C O I N
8 A N N E
13 H O O T E R S
15 A N G L E
16 P A T R O N
17 D O G
19 T I R E S O M E
20 I M P R I S O N M E N T
21 H A R M O N Y

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INSURANCE, OVERSEAS & MONEY FUNDS

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Table of insurance and overseas funds, including Liberty Life Assurance Co Ltd, National Provident Institutions, and various international investment funds.

Table of insurance and overseas funds, including Target Life Assurance Co Ltd, CAL Investments (UK) Ltd, and various international investment funds.

Table of money market and bank accounts, including Midland Bank Ltd, Sun Life of Canada, and various international investment funds.

OFFSHORE AND OVERSEAS

Money Market

Trust Funds

Money Market

Bank Accounts

NOTES section at the bottom right of the page, providing additional information and disclaimers.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Sterling and dollar easier

Sterling and the U.S. dollar both lost a little ground in currency markets yesterday. The absence of many commercial banks and institutions ahead of Christmas...

months ago figure of 79.8. Against the dollar it slipped to \$1.1980-1.1990, a fall of 45 points. It was also weaker against the Swiss franc...

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit Rates for various currencies including Belgium Franc, Dutch Guilder, French Franc, etc.

and uneventful trading. A reduction in commercial demand effectively removed much of the upward momentum...

Elsewhere sterling slipped to DM 3.7100 from DM 3.7250 and the Swiss franc was marginally lower at DM 1.2117 from DM 1.2110...

STERLING EXCHANGE RATE INDEX

Table showing Sterling Exchange Rate Index for Dec 11 Previous, Dec 10, and Dec 9.

£ in New York

Table showing £ in New York for Dec 11, Dec 10, and Dec 9.

FINANCIAL FUTURES

Gilts fall sharply

Gilt futures fell sharply on the London International Financial Futures Exchange yesterday, following publication of the UK November money supply figures.

LONDON

Table showing LONDON Gilts for Dec 11, Dec 10, and Dec 9.

CHICAGO

Table showing CHICAGO Gilts for Dec 11, Dec 10, and Dec 9.

POUND SPOT-FORWARD AGAINST POUND

Table showing Pound Spot-Forward Against Pound for Dec 11, Dec 10, and Dec 9.

DOLLAR SPOT-FORWARD AGAINST DOLLAR

Table showing Dollar Spot-Forward Against Dollar for Dec 11, Dec 10, and Dec 9.

OTHER CURRENCIES

Table showing Other Currencies for Dec 11, Dec 10, and Dec 9.

CURRENCY MOVEMENTS CURRENCY RATES

Table showing Currency Movements and Currency Rates for Dec 11, Dec 10, and Dec 9.

EXCHANGE CROSS RATES

Table showing Exchange Cross Rates for Dec 11, Dec 10, and Dec 9.

EURO-CURRENCY INTEREST RATES (Market closing rates)

Table showing Euro-Currency Interest Rates for Dec 11, Dec 10, and Dec 9.

MONEY MARKETS

Little reaction to money supply

Interest rates had a slightly firmer tone on the London money market yesterday. The tightening was generally confined to shorter term rates, and there was little reaction to the worse than expected UK money supply figures.

in hand 4 (94-91 days) at 9 1/2 per cent; and £20m bank bills in hand 4 at 9 1/2 per cent.

January 9, and £20m bills for resale on January 10, all at a rate of 9 1/2 per cent.

assistance of around £45m was made on January 10, all at a rate of 9 1/2 per cent.

MONEY RATES

Table showing Money Rates for Dec 11, Dec 10, and Dec 9.

LONDON MONEY RATES Discount Houses Deposit and Bill Rates

Table showing London Money Rates for Dec 11, Dec 10, and Dec 9.

FT LONDON INTERBANK FIXING

Table showing FT London Interbank Fixing for Dec 11, Dec 10, and Dec 9.

MONEY RATES NEW YORK (Lunchtime)

Table showing Money Rates New York for Dec 11, Dec 10, and Dec 9.

MONEY RATES TREASURY BONDS

Table showing Money Rates Treasury Bonds for Dec 11, Dec 10, and Dec 9.

The fixing rates on the interbank money market, rounded to the nearest one-eighth of a percent, are as follows:

EGD Fixed Rate Export Finance IV: Average Rate of Interest period November 7 to December 4 1984 (inclusive): 9.004 per cent.

TABLE 1. AGGREGATE BALANCES. Total outstanding £m, Change on month £m. Includes Treasury bills, Other bills, Special deposits with Bank of England, etc.

London clearing banks' balances

as at November 21 1984

THE TABLES below provide the first monthly indication of the trends of bank lending and deposits, ahead of the more comprehensive survey of money supply figures published later by the Bank of England.

TABLE 1. AGGREGATE BALANCES

Table showing Aggregate Balances for Dec 11, Dec 10, and Dec 9.

TABLE 2. INDIVIDUAL GROUPS OF BANKS' BALANCES

Table showing Individual Groups of Banks' Balances for Dec 11, Dec 10, and Dec 9.

TABLE 3. ELIGIBLE LIABILITIES OF BANKS

Table showing Eligible Liabilities of Banks for Dec 11, Dec 10, and Dec 9.

INTERNATIONAL CAPITAL MARKETS

Mexico to launch new 20bn peso petrobond

BY DAVID GARDNER IN MEXICO CITY

MEXICO is to launch a new petrobond issue on Monday, in the wake of last week's decision to accelerate the daily rate devaluation of the peso against the dollar, from 13 to 17 centavos.

The issue will be for pesos 20bn (\$97m) at the "free exchange rate used for financial transactions" and is the ninth since 1977.

Though equivalent to less than a week's trading in Treasury bonds, the new issue of what is from the Government's point of view an expensive money raising instrument, and for the investor the best domestic hedge against exchange rate fluctuations, is designed both to

top up some of the potential capital flight after last week's mini-devaluation and to demonstrate confidence in the future of the peso.

Petrobonds were originally introduced after the 1976 financial crisis as part of an attempt to restore confidence in Mexican instruments. Since the June 1982 issue they have been tied to a guaranteed oil price fixed at the beginning of the life of the bond which normally has a three-year maturity. The average yield on the bond is high - 73 per cent so far this year - against inflation running at over 80 per cent and peso depreciation of about 30 per cent.

They are therefore an alternative to buying dollars, in part replacing the old Mexidollar - the system of dollar-denominated accounts held in Mexico which disappeared with the 1982 financial collapse. When the Government, however, froze the Mexidollar accounts in August 1982 making them redeemable against what quickly became an unrealistic exchange rate, they held approximately \$12bn.

Pemex, the state oil monopoly has reached agreement with 82 U.S. banks to reduce the \$4bn bankers acceptance facility it holds with them by \$1bn.

Prudential America issue casts long shadow in market

BY MAGGIE URRY IN LONDON

EURODOLLAR bond syndicate managers are now wondering whether there is any room left for them to bring new issues to the market, following the 510 Prudential of America issue on Monday.

That deal was generously priced, and with its size casting a long shadow in the market, it would be hard to price other issues on finer terms.

There were now new issues in the dollar sector yesterday, and secondary market trading remained quiet. Prices edged ahead on the back of a better New York market, but gains were limited. The three Prudential tranches, two fixed-rate issues and a zero coupon bond, were trading just inside their faces.

Yamaichi International set the terms on its \$30m issue with equity warrants for Komori Printing. The coupon is 8 per cent as indicated, and the exercise price is \$2.456 compared with a stock market price of \$2.390.

The final terms of the \$50m convertible for Toyo Menka Kaisha were also fixed, by Nomura International. The coupon is as indicated at 3 1/2 per cent, and the conversion price is \$238 a share, 7.7 per cent above the stock market price.

In the European currency unit market, Swiss Bank Corporation International increased the issue for the EIB from Ecu 100m to Ecu 130m. It continues to be hid at par despite the rise.

Another Ecu issue appeared, lead managed by Banque Generale du Luxembourg. This Ecu 25m deal for CECA, the European Coal and Steel Community, is aimed at Benelux investors and has an all-Luxembourg group.

The 10-year issue has a 10 per cent coupon and a par issue price. The bonds were quoted around the par level, well inside the 2 per cent total fees.

All was quiet yesterday in the continental European markets. Swiss franc bonds were unchanged to 1/4 point lower, while D-Mark bonds were also as much as 1/4 point down in low turnover.

In the European market, Nomura International launched a \$250m issue for United Technologies, a frequent visitor to the Eurobond market recently. The \$250m issue has a seven-year life, with payment deferred until January 1985, and a 6 1/2 per cent coupon with a par issue price.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for December 11.

Table with columns: U.S. DOLLAR, Issue, Issued, Bid, Offer, Day, Week, Yield, Coupon, Maturity, Price, Change. Includes entries for U.S. Govt, State of New York, and various corporate bonds.

Table with columns: U.S. DOLLAR, Issue, Issued, Bid, Offer, Day, Week, Yield, Coupon, Maturity, Price, Change. Includes entries for U.S. Govt, State of New York, and various corporate bonds.

Table with columns: U.S. DOLLAR, Issue, Issued, Bid, Offer, Day, Week, Yield, Coupon, Maturity, Price, Change. Includes entries for U.S. Govt, State of New York, and various corporate bonds.

Table with columns: U.S. DOLLAR, Issue, Issued, Bid, Offer, Day, Week, Yield, Coupon, Maturity, Price, Change. Includes entries for U.S. Govt, State of New York, and various corporate bonds.

Company Notices

GOLD FIELDS GROUP

DECLARATION OF DIVIDENDS AND CAPITAL REPAYMENT

The following interim dividends/capital repayment have been declared in South African currency, payable to members registered in the books of the companies concerned at the close of business on 28 December 1984:

Table with columns: Name of Company, Dividend No., Capital Repayment No., Amount per share (cents). Lists companies like Deelkraal Gold Mining, etc.

Standard conditions relating to the payment of dividends and conditions relating to the capital repayment are obtainable at the share transfer offices and the London Office of the companies. Requests for payment of the dividends or the repayment of capital in South African currency by members on the United Kingdom registers must be received by the companies concerned on or before 28 December 1984 in accordance with the above-mentioned conditions.

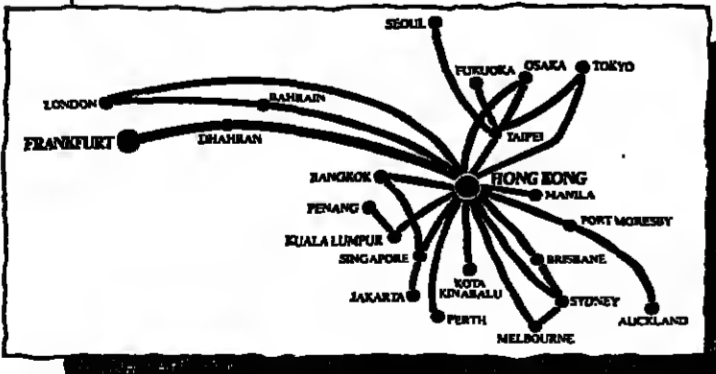
By order of the board per CONSOLIDATED GOLD FIELDS PLC London Secretaries P. F. G. Roe, Secretary United Kingdom Registrar Hill Samuel Registrars Limited 6 Grosvenor Place London, SW1P 1PL

Godwin Electrical PLC

PRELIMINARY ANNOUNCEMENT RESULTS 1983/84

Godwin Electrical PLC announced preliminary results for the year to 31st August 1984 with a pre-tax loss of £225,430 on a turnover of £2.61m, as opposed to a profit of £222,202 on £1.97m last time. The full report and accounts will be issued prior to 31st December 1984.

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This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.

GBC CAPITAL LTD.

Authorised Unlimited Share Capital Issued 120,000

On 11th December 1984 the Company issued Warrants to holders of its Common Shares on the basis of one Warrant for every five Common Shares held. Each Warrant entitles the holder to subscribe a Common Share at C\$1.78 at any time up to 1st September 1990.

Application has been made to the Council of The Stock Exchange for all of the issued Common Shares and Warrants of the Company to be admitted, by way of introduction, to the Official List.

Particulars of the Company and of the Warrants are available in the statistical service of Eitel Statistical Services and copies of such particulars may be obtained, during usual business hours on any weekday (Saturdays excepted) up to and including 28th December 1984, from:

British Assets Trust P.L.C., c/o Ivory & Sims plc, One Charlotte Square, Edinburgh EH2 4DZ. Laing & Crichton Bank, 7 Copthall Avenue, London EC2R 7BE.

12th December 1984